



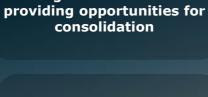
- 1. Executive Summary
- 2. Global Life Sciences Consulting Market Dynamics and Ecosystem
- 3. Recent M&A Activity
- 4. Life Sciences Consulting Valuation Analysis
- 5. Case Studies: Navitas, Propharma, PLG, and Pharmalex
- 6. Appendix I: M&A activity
- 7. Appendix II: Life Sciences Services Companies Overview
- 8. Appendix III: About Equited



Executive summary



The market is growing rapidly due to rising demand for advanced therapeutics and need for digital transformation in healthcare firms



The ecosystem is dominated

by global firms, with a

fragmented market



M&A deals are concentrated in Europe and the US, with PE firms driving almost 80% of transactions, and smaller deal sizes dominating



M&A valuations outperforms public markets valuations at an aggregate level, showcasing the attractiveness of pure play life sciences services assets



2023-2030 Global Life Sciences Consulting market CAGR



~80%

Deals where targets had fewer than 100 employees in 2024



Median public markets
EV/EBITDA valuation



~80%

PE or PE backed M&A acquirers



~400

Total deals since 2018



13.3x

Median private markets
EV/EBITDA valuation



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Sources of value creation for Life Sciences consulting and technology players exist throughout the drug lifecycle

Discovery to authorization

Post-marketing authorization

Development of a new molecule

Research / Discovery

First trials on human beings

Clinical (Phase 1-3)

Market strategy and demand for reimbursement

Market Access

Promotion and marketing of the drug

Marketing

















Non-clinical

Testing on cell, tissue and animals

Marketing Authorization

Market launch approval by competent authorities

Production

Production line and batch release

Vigilance & PMC⁽¹⁾

Continuous reassessment of benefit/risk ratio

Key consulting capabilities



Strategy



Market research



R&D



Data analytics



CRO



Supply chain and Operations



Sales & marketing and Pricing



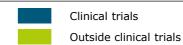
PV, RA, OA⁽²⁾



Health economics

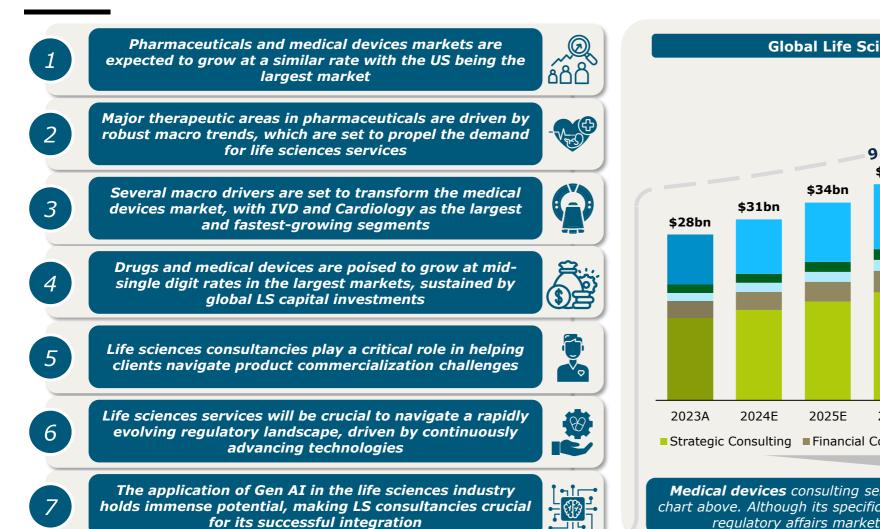


Market Access

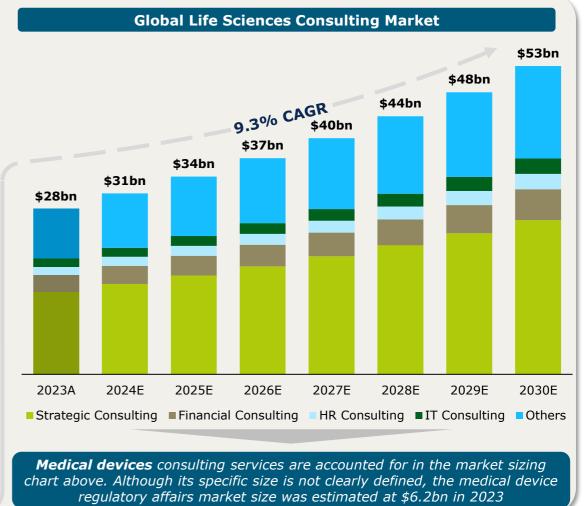




The global Life Sciences consulting services market is expected to grow at a CAGR of >9%, fuelled by strong fundamentals and macro trends

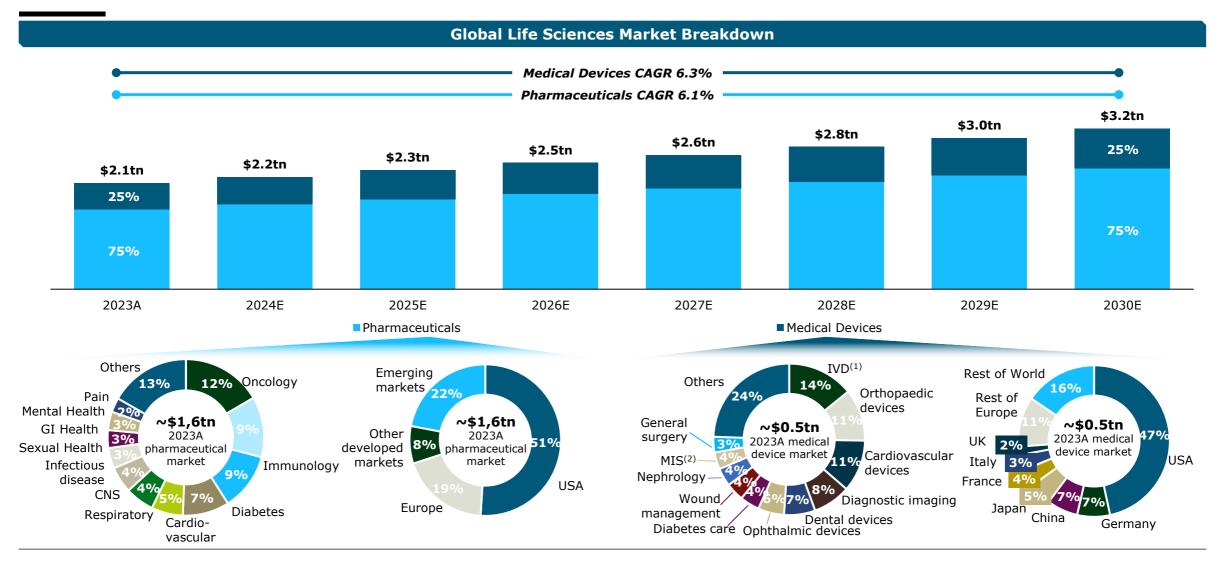


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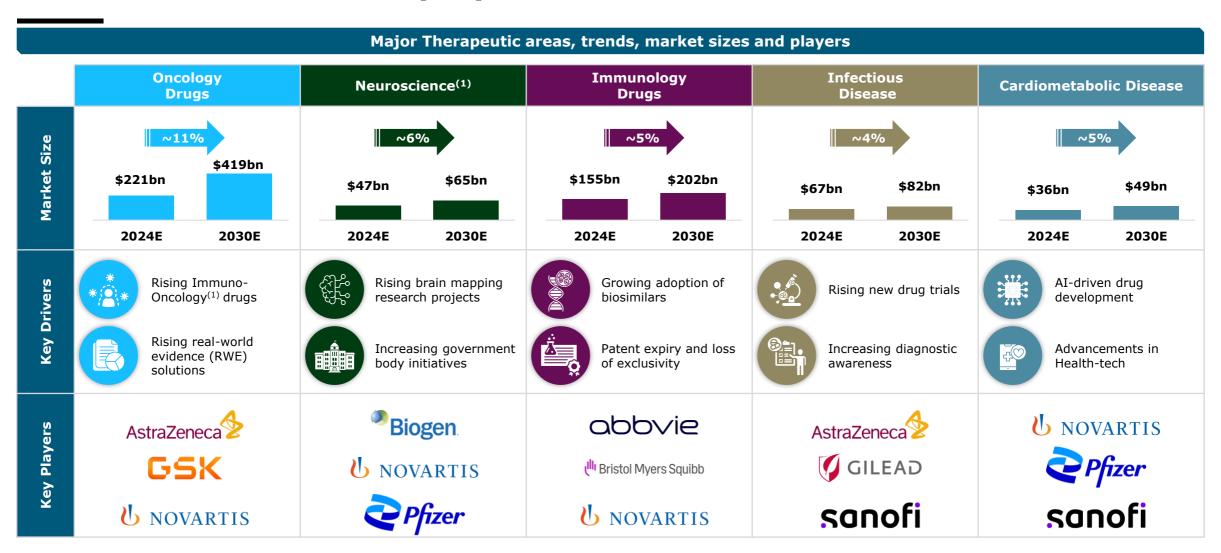


Pharmaceuticals and medical devices markets are expected to grow at a similar rate with the US being the largest market



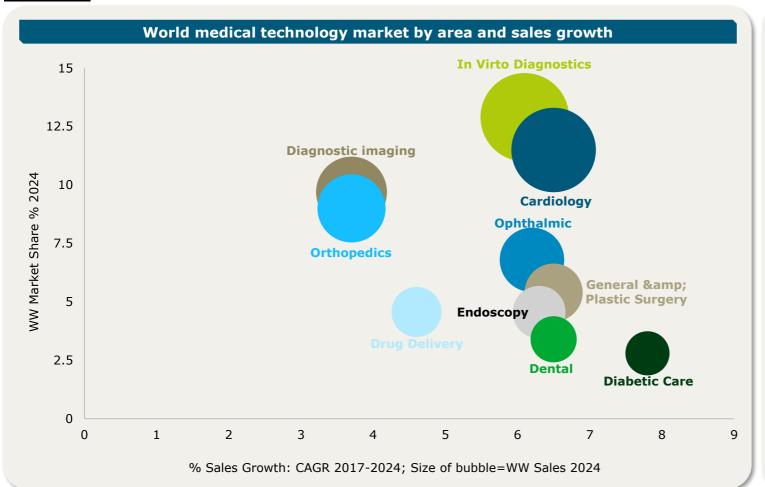


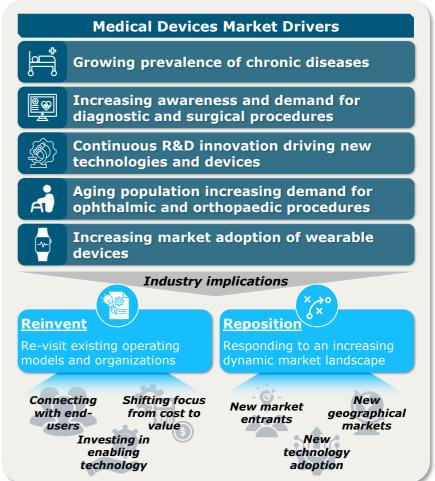
Major therapeutic areas in pharmaceuticals are driven by robust macro trends, which are set to propel the demand for life sciences services





Several macro drivers are set to transform the medical devices market, with IVD and Cardiology as the largest and fastest-growing segments

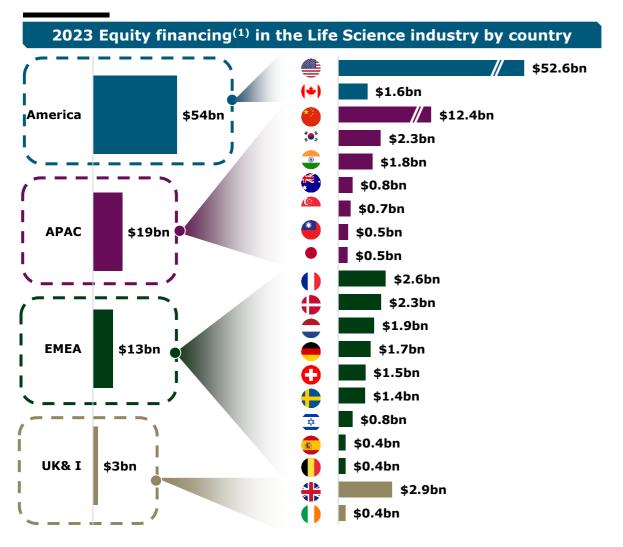


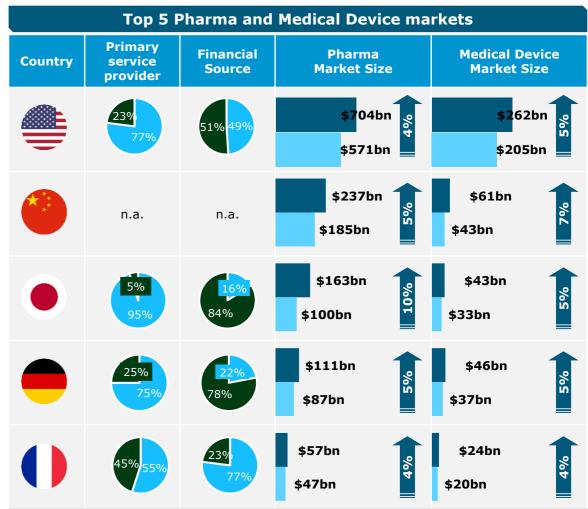


Rapidly changing market dynamics will result in increased reliance on external consultancies amongst medical devices companies



Drugs and medical devices are poised to grow at mid-single digit rates in the largest markets, sustained by global LS capital investments





Equiteq



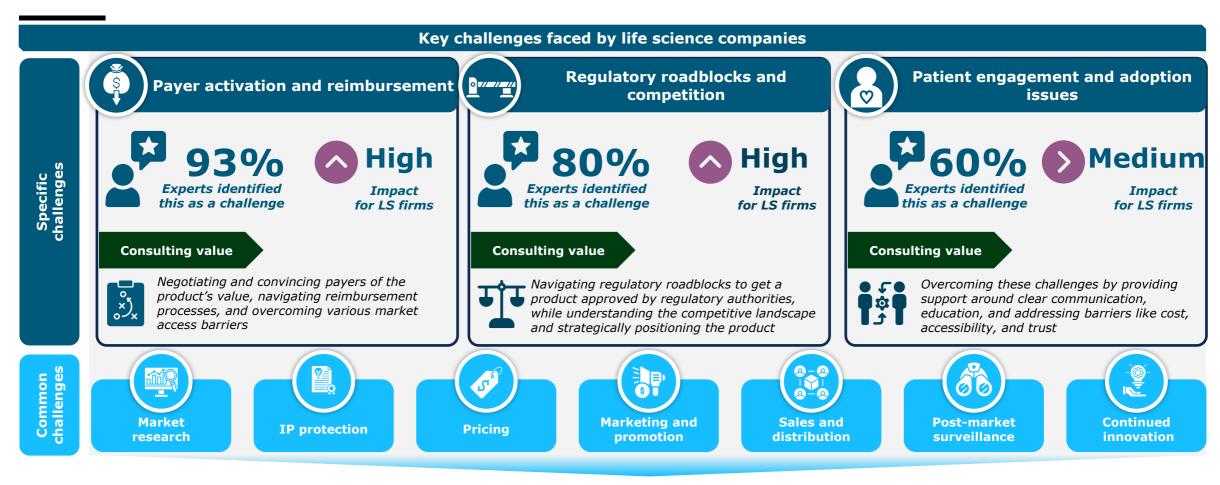








Life sciences consultancies play a critical role in helping clients navigate product commercialization challenges

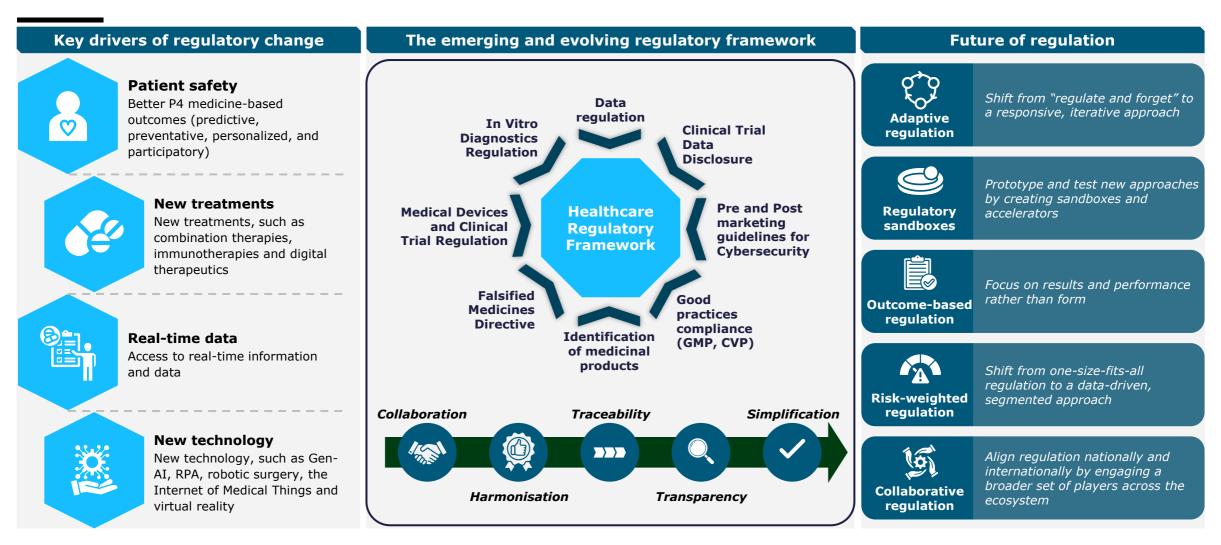


Life sciences consulting services will be fundamental in guiding firms through complex commercialization challenges by providing expertise in overcoming regulatory hurdles, securing payer reimbursement, and driving patient engagement and adoption

Equited Strictly Confidential Sources: PharmExec.com

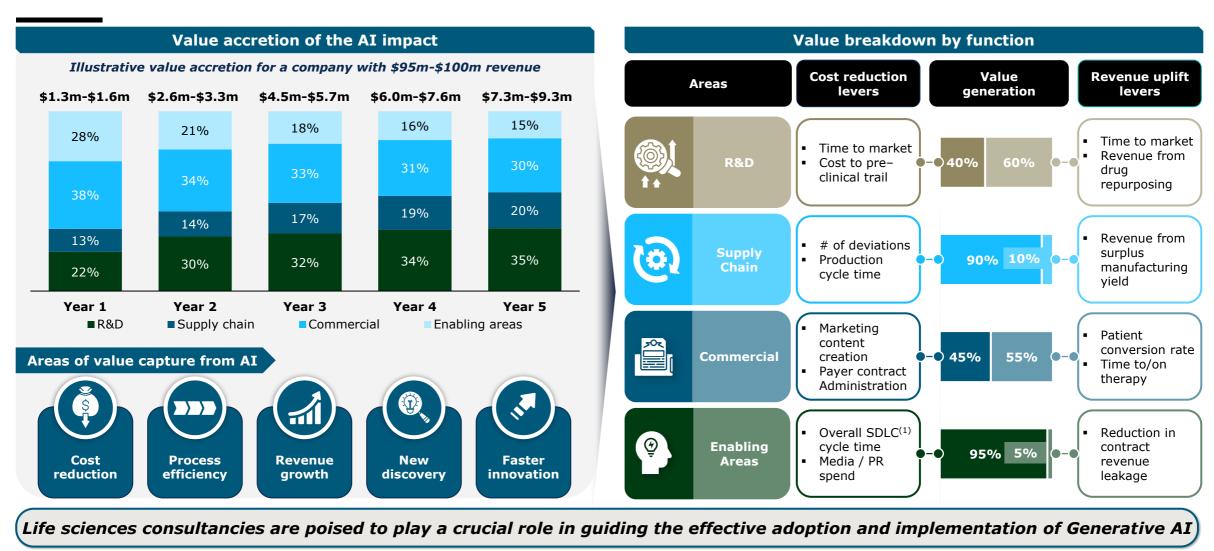


Life sciences services will be crucial to navigate a rapidly evolving regulatory landscape, driven by continuously advancing technologies





The application of Gen AI in the life sciences industry holds immense potential, making LS consultancies crucial for its successful integration

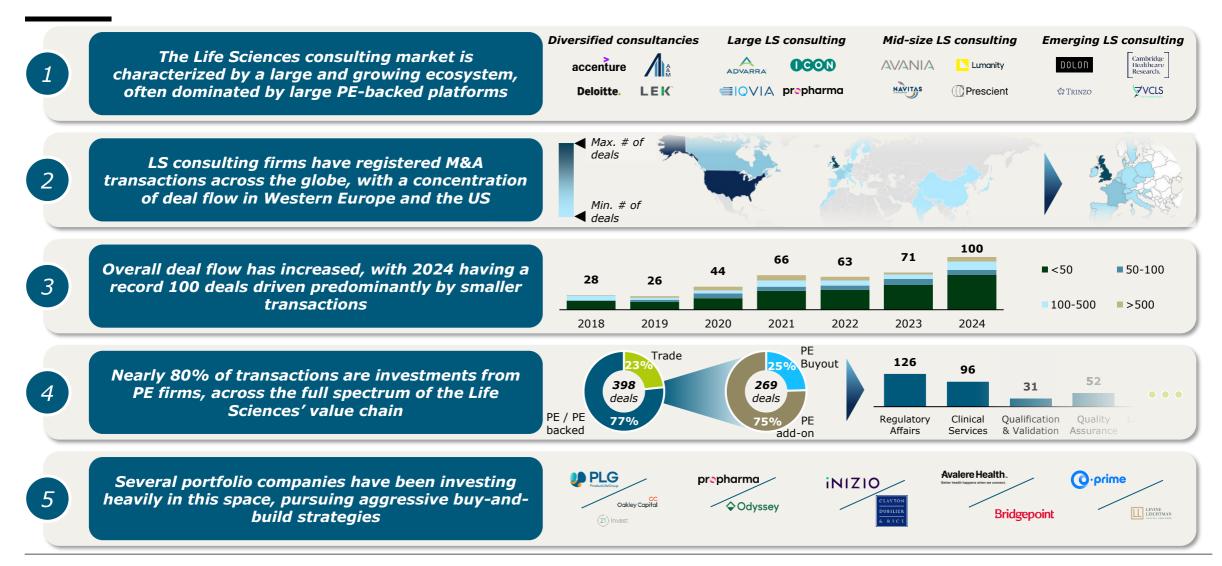




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Life sciences M&A market overview: Deal flow remains strong across the globe, with private equity backed buyers especially active



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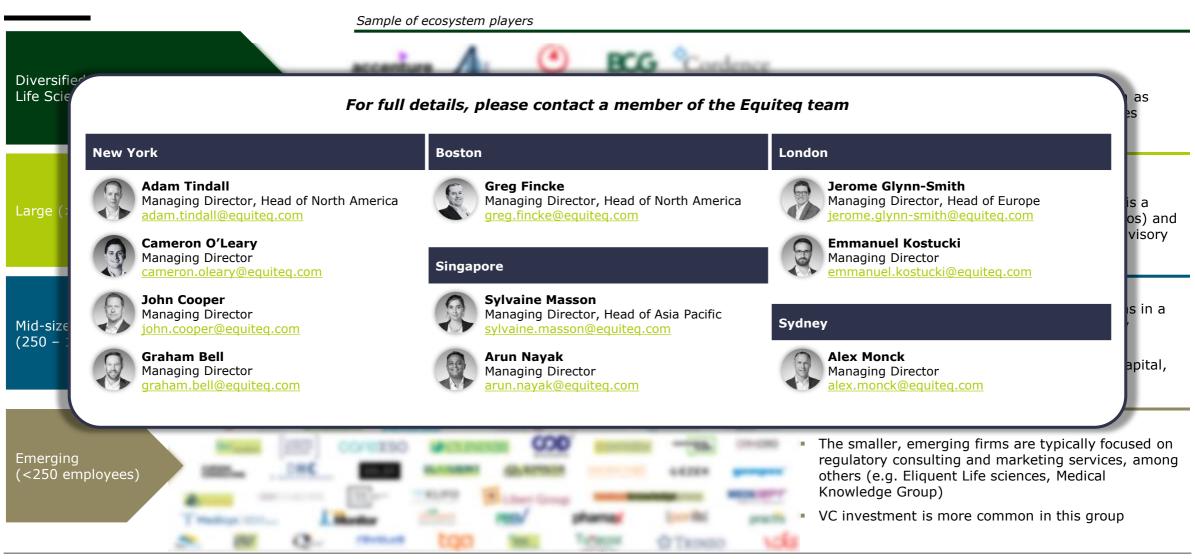






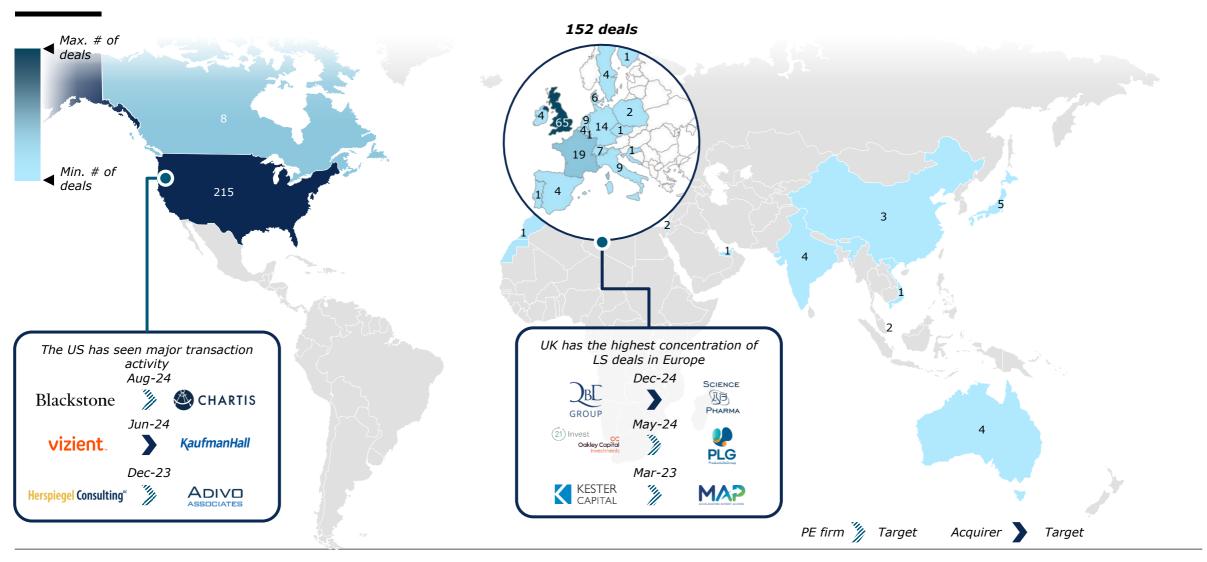


The Life Sciences consulting market is characterized by a large and growing ecosystem, often dominated by large PE-backed platforms





LS consulting firms have registered M&A transactions across the globe, with a concentration of deal flow in Western Europe and the US





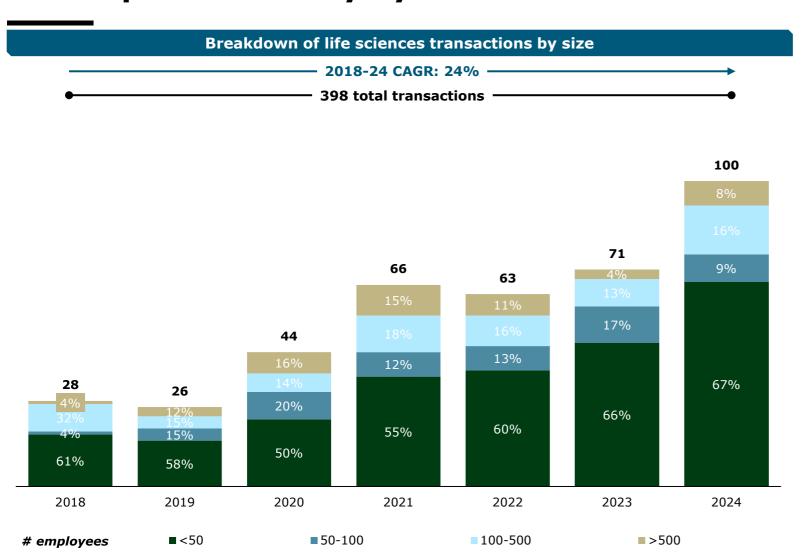








Overall deal flow has increased, with 2024 having a record 100 deals driven predominantly by smaller transactions



Key M&A drivers



Scarcity of mid-size high quality LS consultancies is fuelling M&A competition and driving prices



Market consolidation is expected to continue as company scale is a fundamental factor to stay competitive



High PE involvement has driven competition for assets and pushed up acquisition prices



The increasing complexity of regulatory requirements is driving acquisitions for regulatory/compliance consultancies

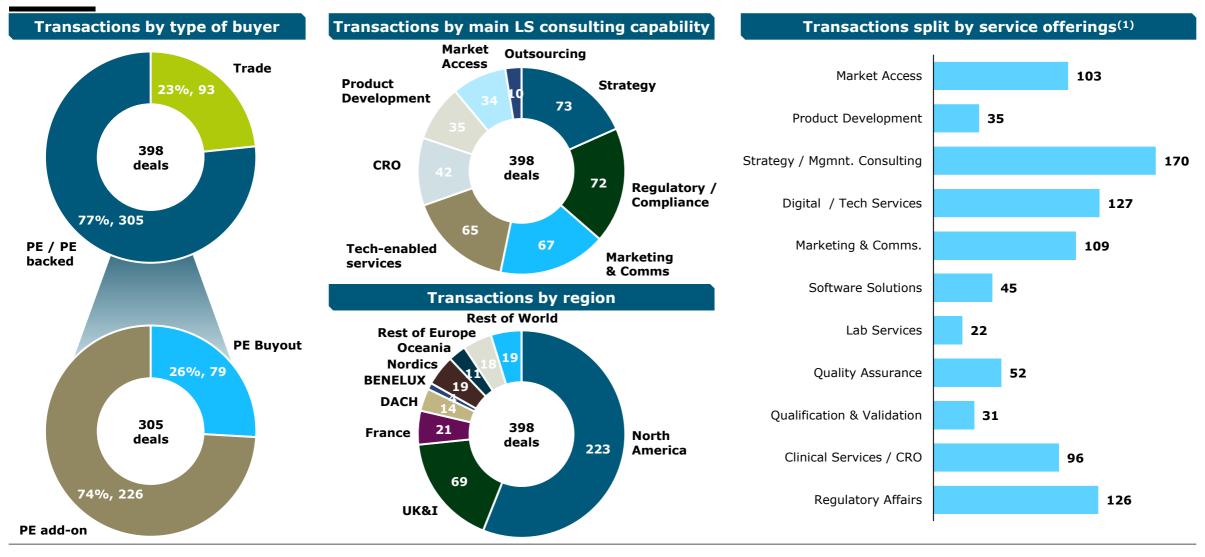


The increase of B2C healthcare services is fuelling demand for marketing services and driving acquisitions

M&A will also be fuelled by larger consultancies seeking to expand and strengthen their offering across the whole value chain (from "idea to patient") and by smaller firms, enhancing their expertise in specific areas of focus



Nearly 80% of transactions are investments from PE firms, across the full spectrum of the Life Sciences' value chain

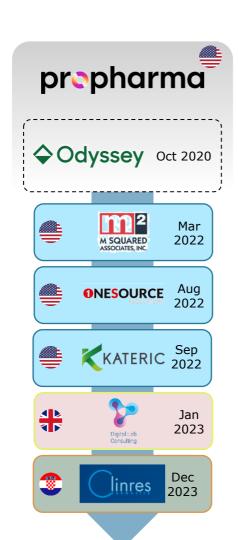


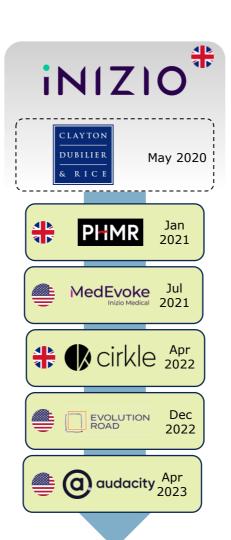
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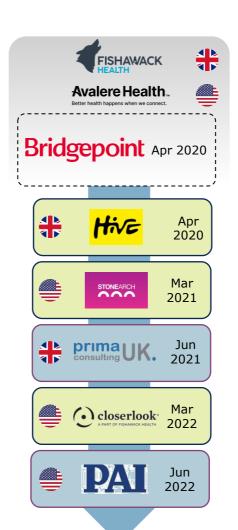


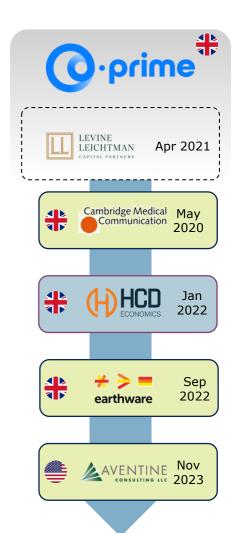
Several portfolio companies have been investing heavily in this space, pursuing aggressive buy-and-build strategies











Regulatory

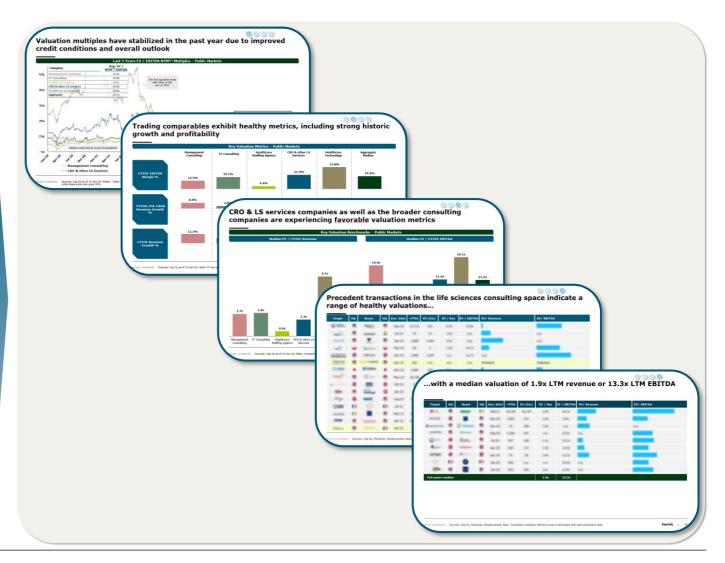


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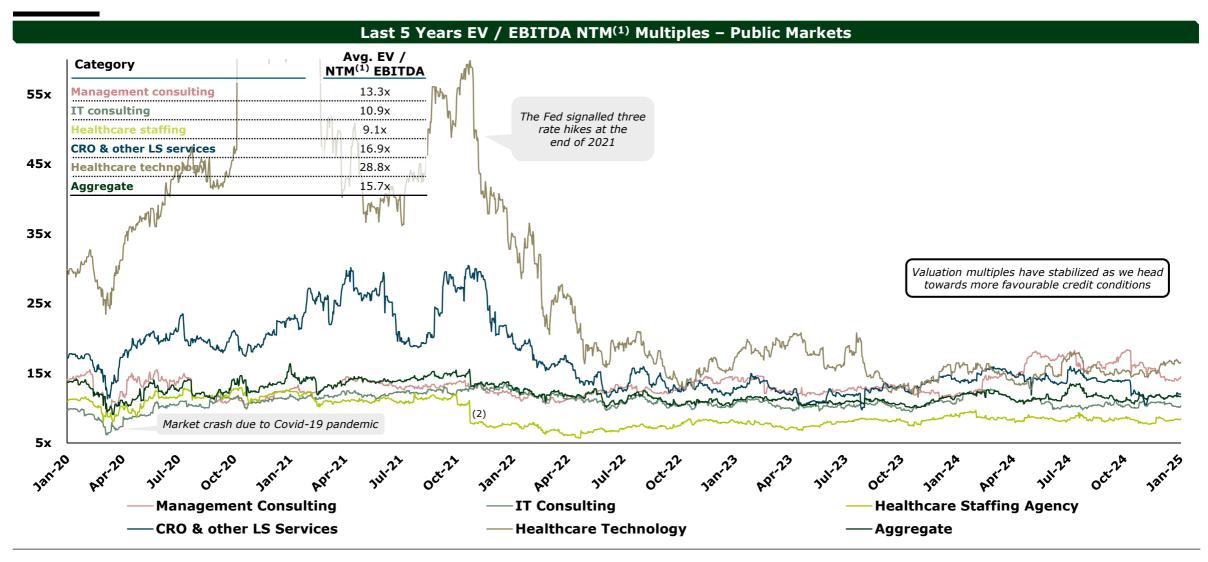
Valuation multiples in the LS sector are stabilizing and reflect robust valuation ranges when compared to those of generic consulting firms

Valuation multiples have stabilized in the past year due to improved credit conditions and overall outlook Trading comparables exhibit healthy metrics, including strong expected growth and profitability CRO & LS services companies as well as 3 the broader consulting companies are experiencing favourable valuation metrics Precedent transactions in the life sciences consulting space indicate a range of healthy valuations with a median of 1.9x LTM revenue or 13.3x LTM EBITDA



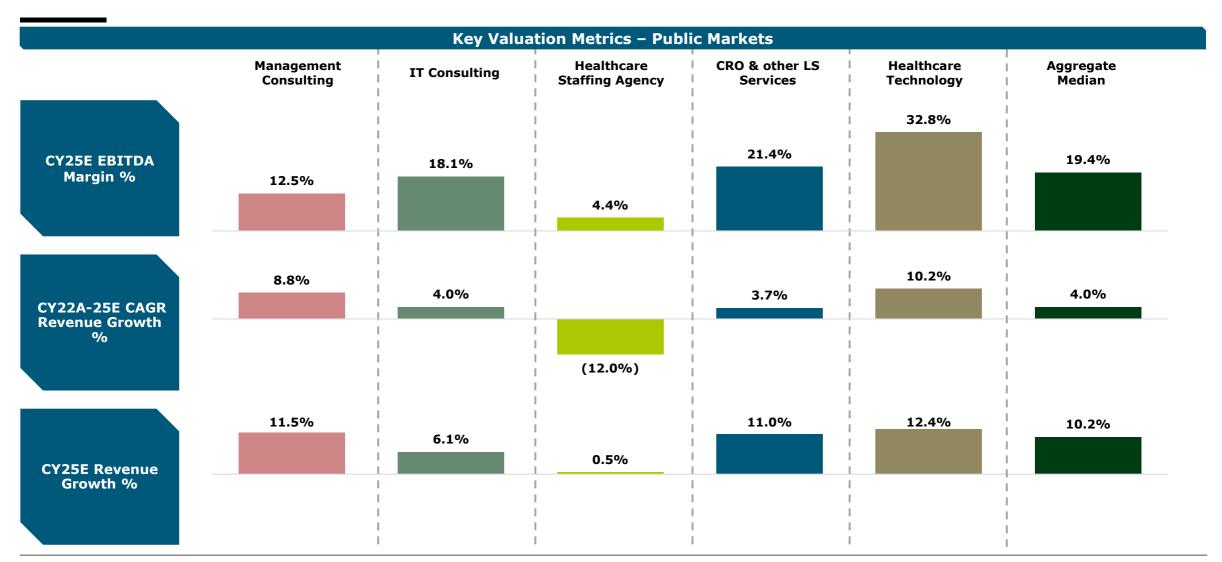


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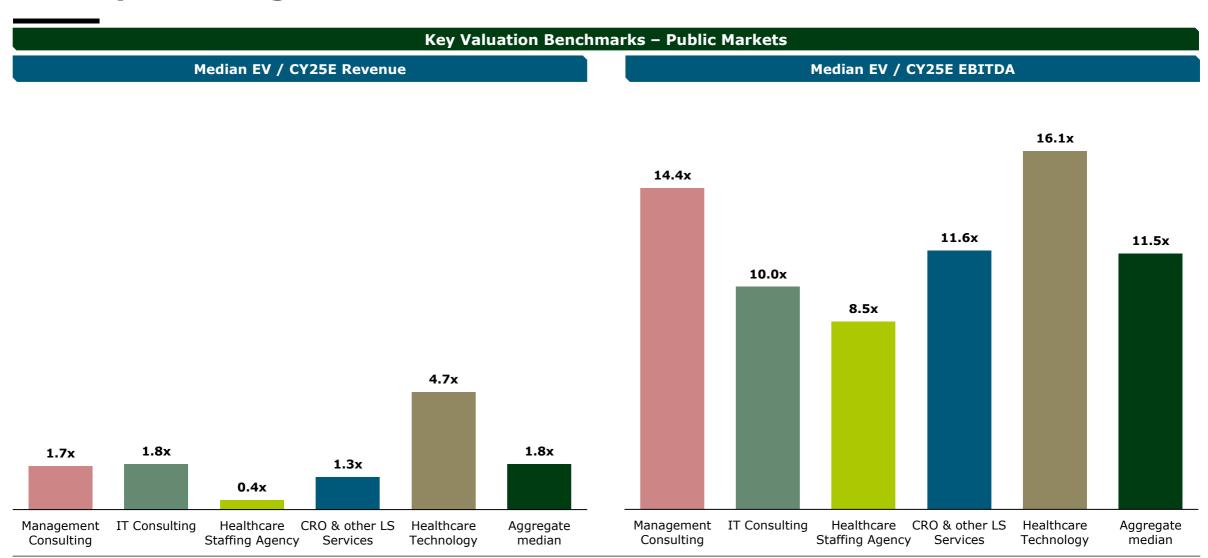


Trading comparables exhibit healthy metrics, including strong expected growth and profitability



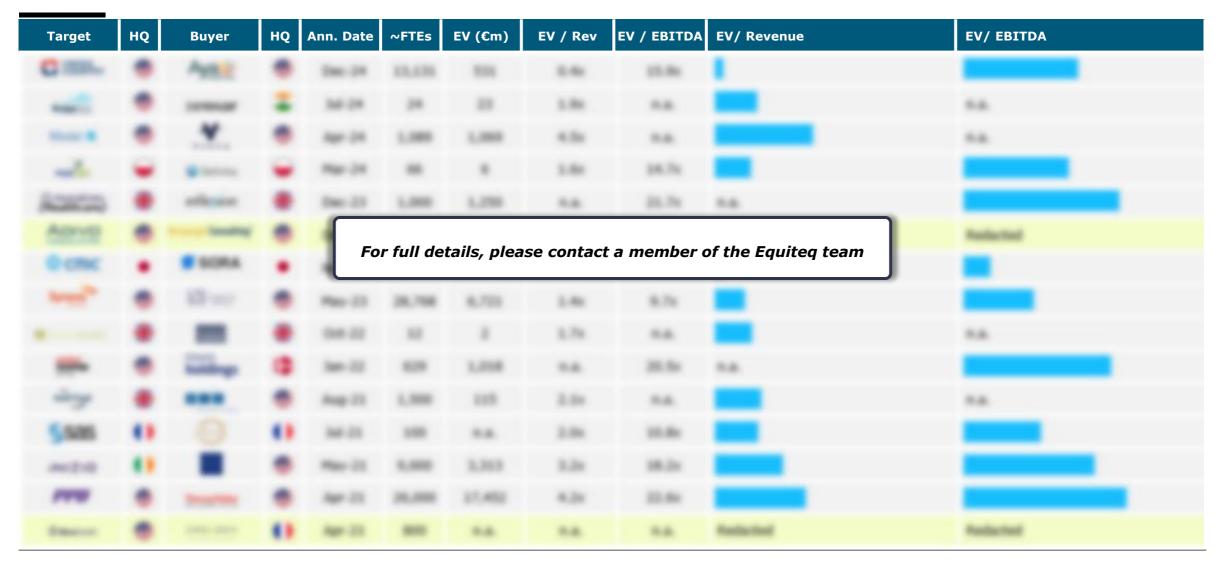


CRO & LS services companies as well as the broader consulting firms are experiencing favourable valuation metrics



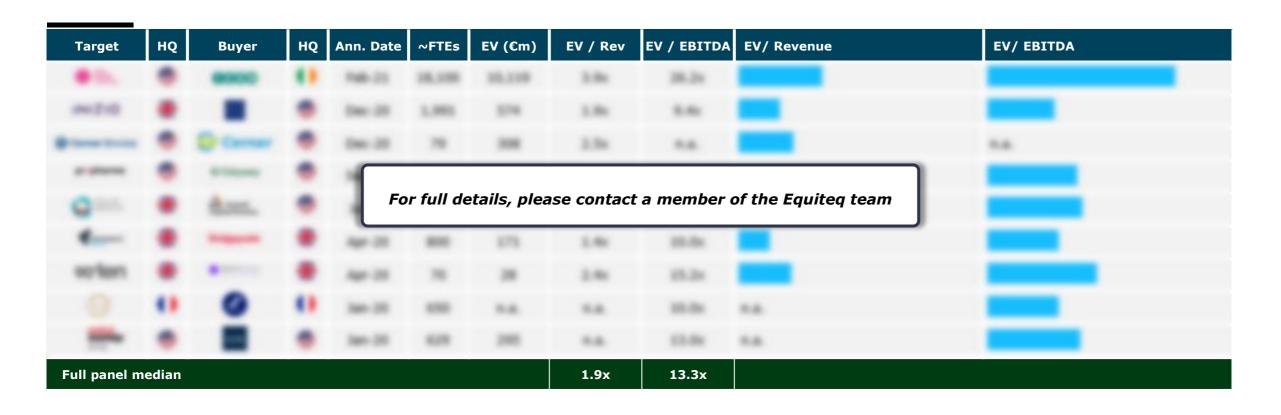


Precedent transactions in the life sciences consulting space indicate a range of healthy valuations...





...with a median valuation of 1.9x LTM revenue or 13.3x LTM EBITDA



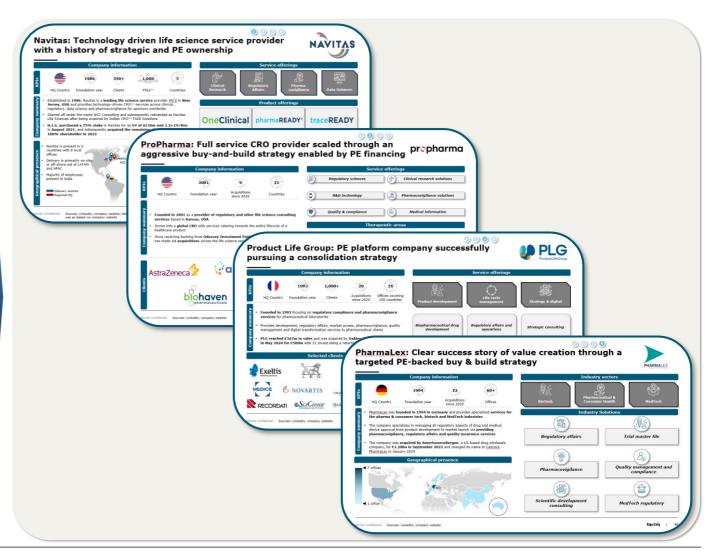


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Overview of life sciences providers that thrived under Private Equity ownership, which actively supported their inorganic growth strategies





The table identifies where the case study companies have expanded capabilities through acquisitions

Company	НQ	FTEs	Countries present	Ownership / Sponsor	L5Y No. Acquisitions	Past Acquisition Geography	Regulat. Affairs	Clinical services	Qualif. & Valid. ⁽²⁾	Quality Assur. ⁽³⁾	Lab Services	SW ⁽⁴⁾ solutions	Mkting & comms ⁽⁵⁾	Mgmnt. Consult.	Product dev.	Market access	Digital services
HAVITAS	=	950	5	H. I. G.	2	USA Focus	√	√	√	✓		✓					✓
propharma	=	2.1k	21	♦Odyssey	11	Global	√	√	√	√			✓			√	√
PLG ProductifeGroup	0	1.3k	16	21) Invest Coakley Capital	20	Europe Focus	√	√	√	V	V			√	√	√	V
PHARMALEX		2.1k	23	cencora	24	Europe Focus	√	√	√	√		√				√	√

Capabilities expanded through acquisitions

Navitas: Technology driven life science service provider with a history of strategic and PE ownership



Company information









FTFs(1)



HQ Country

Foundation year

Clients

Countries

- Established in 1986, Navitas is a leading life science service provider HQ'd in New **Jersey, USA** and provides technology-driven CRO⁽¹⁾ services across clinical, regulatory, data science and pharmacovigilance for sponsors worldwide
- Started off under the name WCI Consulting and subsequently rebranded as Navitas Life Sciences after being acquired by Indian CRO⁽¹⁾ TAKE Solutions
- H.I.G. purchased a 75% stake in Navitas for an EV of \$136m and 2.1x EV/Rev in August 2021, and subsequently acquired the remaining shares to become a 100% shareholder in 2022

Navitas is present in 5 countries with 8 local offices

- Delivery is primarily on-site or off-shore out of LATAM and APAC
- Majority of employees present in India

Delivery centres Regional HQ



Service offerings









Product offerings

OneClinical pharmaREADY®

AI/ML driven platform offering near real time data visibility and analytics for clinical trials

Fully integrated web-based platform to create, view and manage global regulatory submissions

traceREADY

ERP interface software purpose-built for pharmaceutical industry

Strategic partnerships







Navitas provides multi-disciplinary life science services across the entire product development lifecycle



Life sciences service offering



Clinical Research



Strategic Clinical Consulting



Full Service Clinical Trials



Non-interventional Studies



Medical Monitoring Services



OneClinical

20+ Therapeu tic areas

400+ Studies

Clinical trials

600+





Regulatory Affairs



Regulatory Strategy



Regulatory Process Consulting



Regulatory Industry Networks



End-to-end Regulatory Services



Regulatory Technology

65k +Paper submissions

200+ Uniaue customers

Sources: Company website; Notes: (1)Non-interventional, (2)Qualified person responsible for pharmacovigilance

250+ Regulatory professionals

Pharmacovigilance & safety



Strategic Safety Consulting



Safety Industry Networks



End-to-end pharmacovigilance services



Pharmacovigilance Technology



Data Sciences



Statistical Programming



Biostatistics Services



Data Management

Hybrid

Deliverv model in US and India

32 Years of data science services

300+ 32 *100*+

Consulting projects

Registered patents

network member companies

PV case processed per year

75k+

Key Therapeutic Areas



Vaccines

Oncology

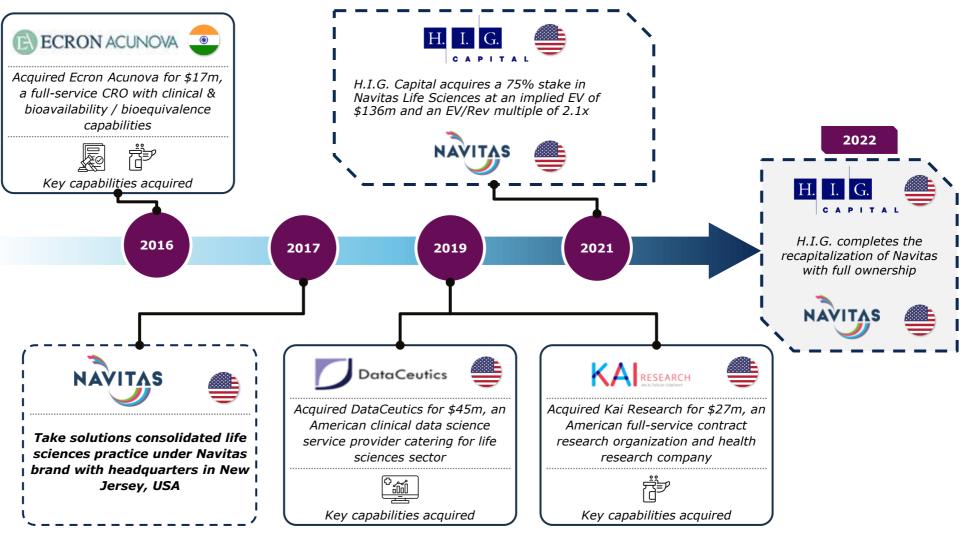
Parkinson's Disease



Navitas has engaged a buy-and-build strategy and continues NA to focus acquisitions in the US









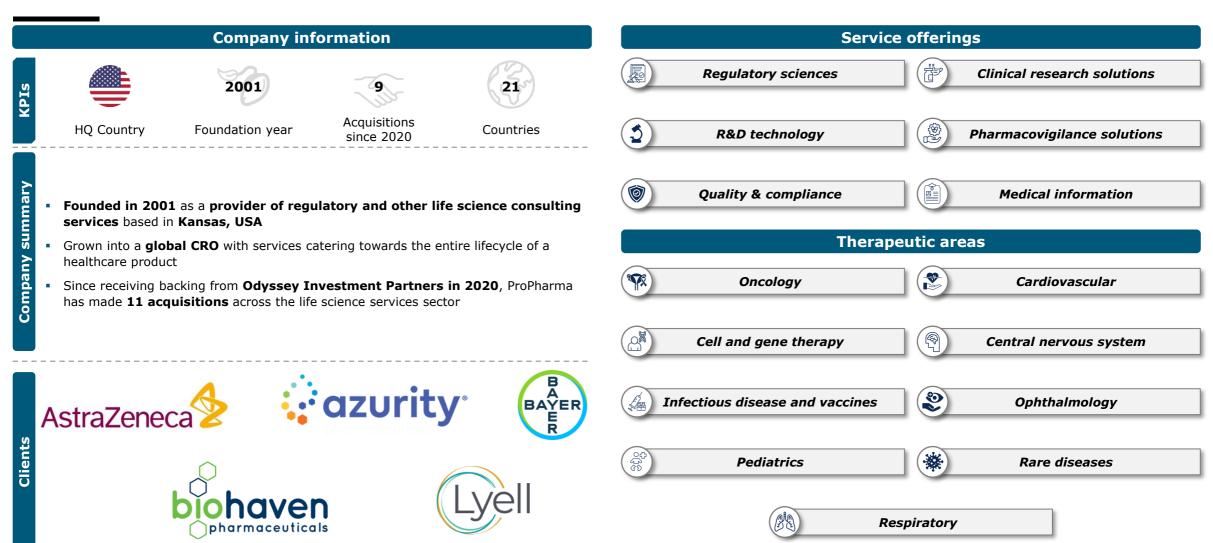




1 2 3 4

ProPharma: Full service CRO provider scaled through an aggressive buy-and-build strategy enabled by PE financing



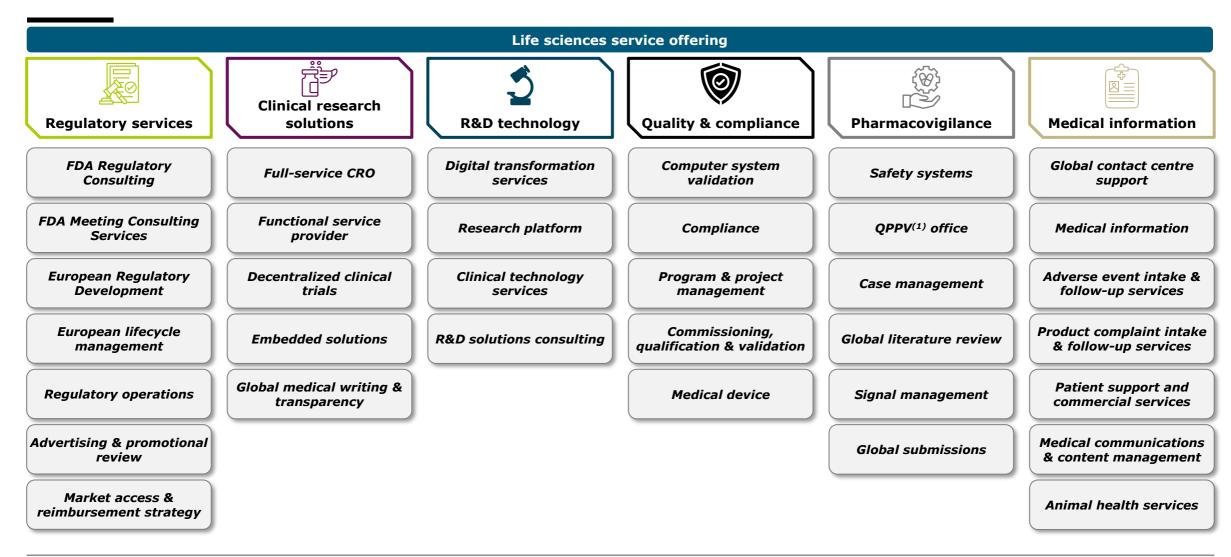


Strictly Confidential Sources: LinkedIn, company website



ProPharma provides a full-suite of life science services catering for every phase of the product lifecycle

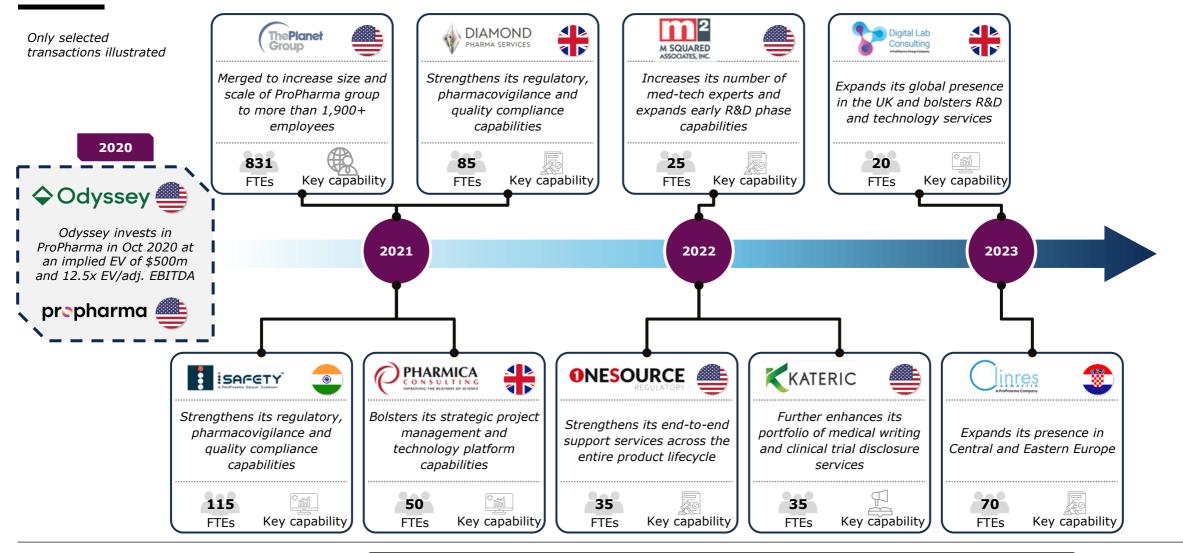






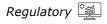
ProPharma's already aggressive inorganic growth strategy has accelerated further following the Odyssey investment

propharma

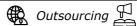
















Product Life Group: PE platform company successfully pursuing a consolidation strategy



Company information

summary











HQ Country

Foundation year

Clients

Acquisitions since 2020

Offices covering 150 countries

Founded in 1993 focusing on regulatory compliance and pharmacovigilance **services** for pharmaceutical laboratories

Provides development, regulatory affairs, market access, pharmacovigilance, quality management and digital transformation services to pharmaceutical clients

PLG reached €167m in sales and was acquired by Oakley Capital and 21 Invest in May 2024 for €500m with 21 Invest being a returning investor

Selected clients

























Service offerings



Product development



management



Strategy & digital

Biopharmaceutical drug development

Regulatory affairs and operations

Strategic consulting

Medical device and MedTech services

Quality and compliance

Business transformation & commercial excellence

Safety and vigilance

Digital and IT services

Equiteq Sources: LinkedIn, company website Strictly Confidential



PLG offers a targeted approach towards its service offerings with three distinct categories



Life sciences service offering



Product Development



Life cycle management



Strategy & digital

Biopharmaceutical drug development services

Medical device and MedTech services

Regulatory affairs and operations

Quality and compliance Safety and vigilance

Strategic consulting

Business Transform / commercial excellence

Digital and IT services

Regulatory affairs services

Device design and development support Regulatory affairs

Quality assurance **QPPV** and local safety officer

Growth strategy

Target operating model

Data governance and modellina

CMC⁽¹⁾ & quality development services MDR/IVDR(2) transition & readiness support

Regulatory operations GxP⁽⁴⁾ audit services

Medical information

Strategic market access Manufacturing and supply chain

implementation

Non-clinical and toxicology development Quality management system support

 $CMC^{(1)}$

Engineering consulting

Literature monitoring

Business development Operational excellence

Run and service desk

Clinical development

Medical device regulatory & post-market support

Oualification & validation services

ICSR(5) & risk management

Licensing

Computer system validation

700+

Large & midsize clients

40+

Proiects in the past 3 years

4+

Proiects involving the EIT(3)

20+ Turnkey projects

50 Reports generated monthly

100+

Due diliaence conducted for acquisition

20+

Projects in the past 3 years

100+ COV⁽⁶⁾ or CSV⁽⁷⁾ projects completed

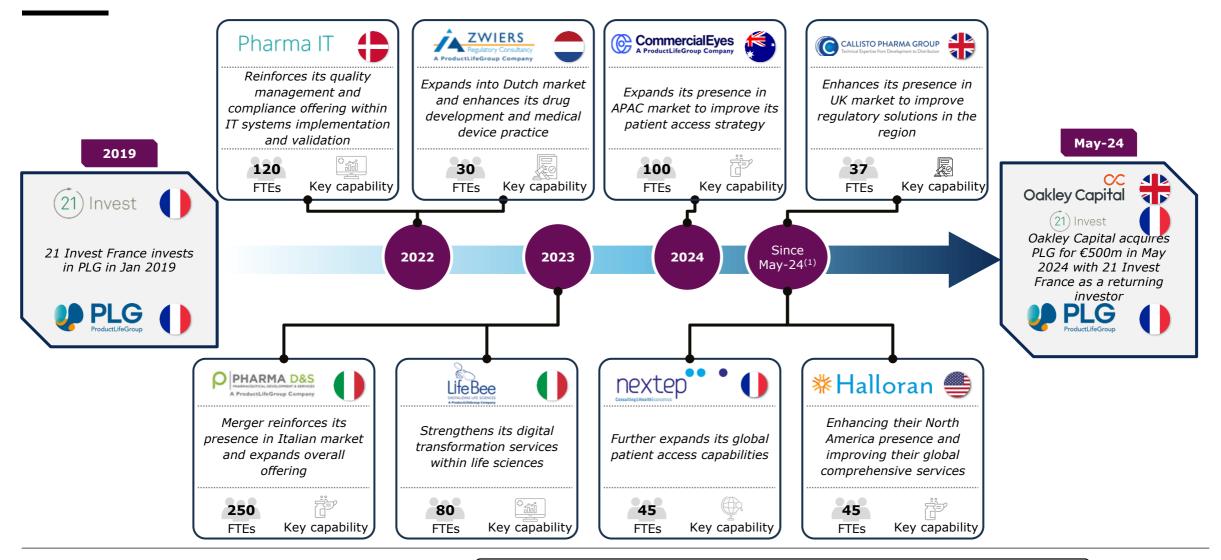
10k +**Documents**

migrated from legacy system



PLG began an intense buy-and-build journey since being PE-backed, making 20 acquisitions⁽¹⁾ since 2020

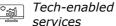














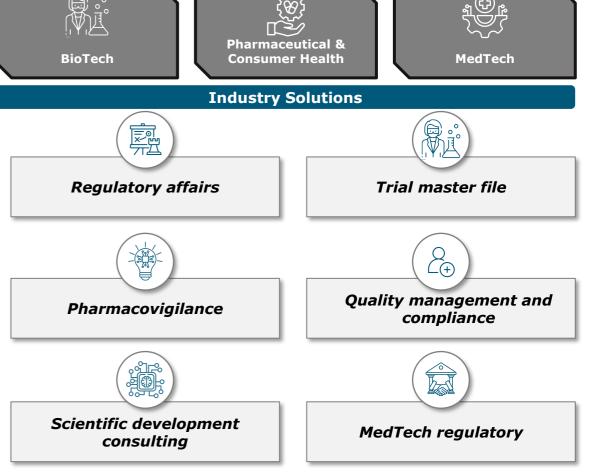


PharmaLex: Clear success story of value creation through a targeted PE-backed buy & build strategy



Company information Industry sectors 22 60+ **Pharmaceutical &** Acquisitions BioTech Consumer Health Foundation year Offices **HQ Country** since 2020 **Industry Solutions** PharmaLex was founded in 1994 in Germany and provides specialized services for the pharma & consumer tech, biotech and MedTech industries The company specializes in managing all regulatory aspects of drug and medical device approval from product development to market launch via providing pharmacovigilance, regulatory affairs and quality assurance services Regulatory affairs The company was acquired by AmerisourceBergen, a US-based drug wholesale company, for €1.28bn in September 2022 and changed its name to Cencora PharmaLex in January 2024





Strictly Confidential Sources: LinkedIn, company website



PharmaLex provides a full-suite of life science services catering for every phase of the product lifecycle

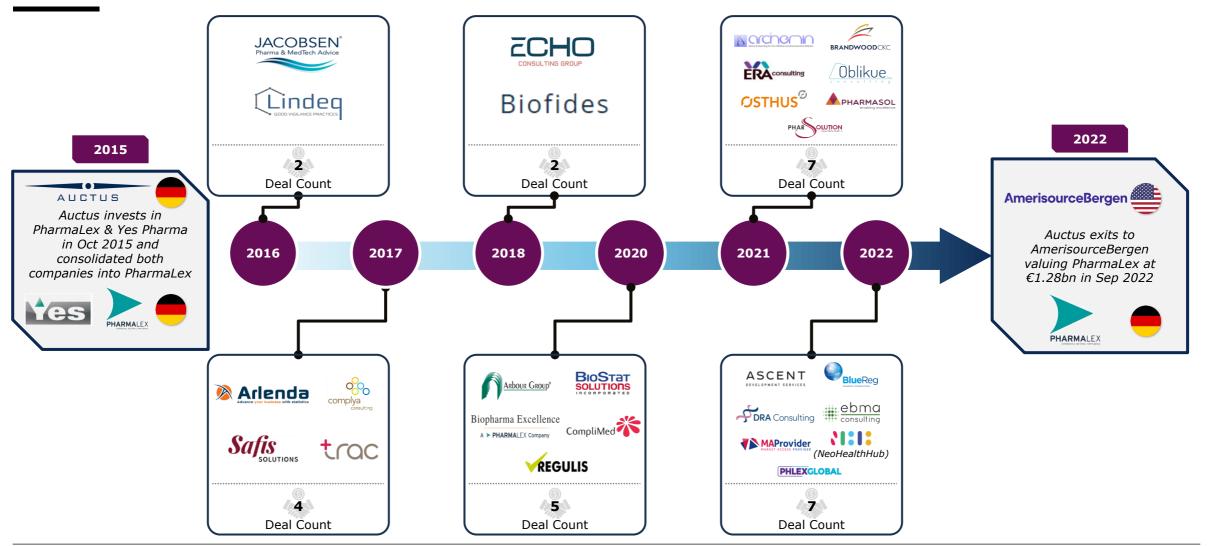


Life sciences service offering											
	Focus	areas									
Quality Management & Compliance	Regulatory Affairs & CMC ⁽¹⁾	Pharmacovigilance	Market Access	Statistics and Data Sciences	Research & Development						
Commissioning, qualification and validation	Agency Interaction	Clinical Trials Adverse Event Processing	Health economics and outcomes research	Clinical Biostatistics	Clinical Development Services						
Computer system validation	CMC ⁽²⁾ Biologics	Gap Analysis and Consulting	Market Access Strategy	CMC ⁽²⁾ Statistics	Clinical Trial Applications						
GxP ⁽¹⁾ Audit	CMC ⁽²⁾ Services	ICSR ⁽⁴⁾ Management	Pricing and Reimbursement	Discovery Statistics	Development Strategy						
Quality systems and compliance	eCTD ⁽³⁾ , System Operations & Data Management	Literature Surveillance		Omics Data Science	Toxicological Services and Risk Assessment						
	Post-Approval Maintenance	Monitoring and Signal Detection									
	Promotional Materials & Compliance	Pharmacovigilance Audits									
	Regulatory / Scientific and Technical Writing	QPPV ⁽⁵⁾									



PharmaLex is a prime example of a successful buy-andbuild story within the life sciences sector





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Sample of M&A activity in the sector (1/7)

Target	Buyer	Buyer Type / Sponsor ⁽¹⁾	Ann. Date ⁽²⁾	EV ⁽³⁾ (\$m)	Emp's	Target main LS capability	Deal rationale
Newmarket Strategy	Baird Capital BARD	Financial	Jan-25	n.a.	33	Market access	The investment will help Newmarket with their next stage of growth, and follows Baird's thematic investments across Pharma Services
SCIENCE THE PHARMA	QBC GROUP	Strategic	Dec-24	n.a.	100	Regulatory / Compliance	Strengthens QbD's presence in Eastern Europe and expands its international footprint, enhancing its expertise in regulatory and product development
schönermark kielhorn collegen	MAP ACCELERATING PATENT ACCESS	KESTER CAPITAL	Nov-24	n.a.	50	Market access	Increases expertise and headcount and expanding its footprint into a key European market
	PLG Podoculidasia	(21) Invest Oakley Capital Investments	Oct-24	n.a.	100	Strategy	Expands PLG's footprint in North America, and enhances its global support to deliver comprehensive services across the life sciences industry
anagram 😱	AVANIA ADVANCING YOUR MEDICAL TECHNOLOGY	astorg.	Oct-24	n.a.	32	CRO	Strengthens its expertise in the MedTech sector, and enhances capabilities in cardiology, oncology, and neurology
nextep Constitute Street Street Street	PLG Pudactilidius	(21) Invest Oakley Capital Investments	Oct-24	n.a.	45	Market access	Leverages Nextep's market access and public affairs expertise to enhance its global value strategy and product launch capabilities
RIJ .	Prana Life Sciences	Strategic	Sept-24	n.a.	n.a.	Marketing & Comms	Augments Prana's depth in R&D and commercial sectors to accelerate its growth as a high-quality healthcare solutions provider
SCC Part of Rambol	RAMBOLL 41	Strategic	Sept-24	n.a.	160	Regulatory / Compliance	Enhances Ramboll's regulatory compliance expertise, enabling comprehensive support for sustainable product safety and stewardship in global markets
consus health Parol Accenture	accenture ()	Strategic	Aug-24	n.a.	140	Strategy	Develops Accenture's strategy to provide clients with end-to-end service within the life science industry
BridgeView.	zensar 🌘	Strategic	Jul-24	22.9	24	Tech-enabled services	Positions Zensar to provide a more comprehensive suite of services to pharmaceutical, biotechnology, and medical device companies
LyfeLabs (+)	Quest Diagnostics	Strategic	Jul-24	985	6,500	Regulatory / Compliance	Enhances Quest's footprint in Canada, and improves capabilities within laboratory diagnostics and digital health connectivity
KaufmanHall	vizient, 🕞	Strategic	Jun-24	n.a.	474	Strategy	Allows Vizient to offer a more comprehensive set of solutions expanding upon each company's existing people, operations, infrastructure, and operations

Sample of M&A activity in the sector (2/7)

Target	Buyer	Buyer Type / Sponsor ⁽¹⁾	Ann. Date ⁽²⁾	EV ⁽³⁾ (\$m)	Emp's	Target main LS capability	Deal rationale
S Delta Hat Namer by Water Mtech Access Proposed by Pallar **The Comment of the Pallar **The Comme	POWERING HEALTH	/A OAK HILL CAPITAL	Jun-24	n.a.	105	Market access	Helps build Petauri's capabilities in global market access, evidence generation, and technical specialisation
SMART STEP	G&L Healthcare Advisors	Armira ⁶	Jun-24	n.a.	50	Market access	Supports G&L's mission to expand its service portfolio and enhance its global footprint
VeroSource Solutions	HEALWELLAI (*	Strategic	Jun-24	16.6	44	Tech-enabled services	Provides Healwell with access to data products, insights, and several large clients
endeavor	U· ST	TEMASEK	Jun-24	n.a.	100	Product Development	Strengthens UST's position with pharmaceutical, biopharma, and medical technology device customers, reinforcing its status as a reliable partner
HealthCare APPRAISERS	STOUT	Audax Group	May-24	n.a.	100	Strategy	Expands Stout's expertise in healthcare compensation valuation and enhances its capabilities in business, machine & equipment, and real estate valuation
PLG Padastrias	(21) Invest Oakley Capital Investments	Financial	May-24	500.0	250	Regulatory / Compliance	The investment will provide expertise in executing build-and-buy and internationalisation strategies to grow PLG organically and inorganically
Medical Advantage TDCGROUP	Aledade #	ARCH VENTURE PARTNERS	May-24	n.a.	161	Tech-enabled services	Bolsters Aledade's status as the US' preeminent primary care Accountable Care Organization and expands Michigan physician partnerships from 35 to ~700
CNS coveri	WEFRALIFE MEDIAPLUS HOUSE OF COMMUNICATION	Strategic	Apr-24	n.a.	50	Marketing & Comms	Develops CMS' international healthcare expertise supported by the vast global network of Mediaplus
GRYPHON SCIENTIFIC	Deloitte. 👛	Strategic	Apr-24	n.a.	75	Tech-enabled services	Advances Deloitte's capabilities in life science and public health preparedness and response, working together to develop practical AI applications in health
VMG HEALTH	INCLINE =	Financial	Apr-24	n.a.	200	Strategy	Expands VMG's service lines and software products both organically and inorganically through M&A supported
CHEORS COMPLETE HEOR SOLUTIONS	PharmAlliance	Waud Capital	Apr-24	n.a.	73	Market access	Strengthens PharmAlliance's global reach and expands its launch and commercialization capabilities
solutions	intellias †	Strategic	Apr-24	5.8	49	Tech-enabled services	Expands Intellias' portfolio of offerings across North America, strengthening its Digital Health and Medical Devices capabilities

Sample of M&A activity in the sector (3/7)

Target	Buyer	Buyer Type / Sponsor ⁽¹⁾	Ann. Date ⁽²⁾	EV ⁽³⁾ (\$m)	Emp's	Target main LS capability	Deal rationale
TRILOGY Writing & Consulting An Interpret Company	indegene =	BRIGHTON PARK	Mar-24	n.a.	118	Market access	Augments Indegene's depth of clinical and regulatory writing expertise for market authorization applications globally
POZLAB	Selvita 🛑	Strategic	Mar-24	n.a.	66	Product Development	Grows Selvita's capabilities in the pharmaceutical research sector while also positioning the company as a comprehensive solution provider
insife 🕩	Qinecsa #	STANLEY CAPITAL	Mar-24	n.a.	100	Regulatory / Compliance	Enables Qinseca to leverage Insife's expertise in software development and consultancy to enhance its existing pharmacovigilance services and innovations
REBELLIS	TONEY HEALTHCARE	CENTREPARTMERS	Feb-24	n.a.	32	Strategy	Allows Toney to provide its clients with a more comprehensive offering of regulatory, compliance, pharmacy, and strategic consulting services
CONTINUUM E	SPECTRUM	CHURCHILL from nuveen	Feb-24	n.a.	234	Marketing & Comms	Develops Spectrum into one of the largest full-services recruitment providers in the industry
HealthScape Advisors A CONVEY COMPANY	CHARTIS	Audax Group	Feb-24	n.a.	220	Strategy	Expands Chartis' next steps in the healthcare payer segment, helps strengthen the firm's ability to help payers and providers manage their change agendas
Avant Healthcare Professionals	REAL CHEMISTRY	N M C New Mountain Capital LLC	Feb-24	n.a.	104	Regulatory / Compliance	Grows Real Chemistry's medical education, medical affairs, and healthcare producer communications capabilities
SPECTRUM	CHURCHILL from marven KNOX-LANE	Financial	Jan-24	n.a.	236	Marketing & Comms	Supports the expansion of Spectrum's strategic communications capabilities while building its clinical trial recruitment approach and consultative capabilities
Commercial Eyes A Product Life Group Company	PLG Presentativines	(21) Invest Oakley Capital Investments	Jan-24	n.a.	100	Regulatory / Compliance	Enables ProductLife Group to deliver an expanded portfolio of enhanced services and solutions to its clients
keyzcompliance [®]	CABA LABORGRUPPE ■	ARDIAN	Jan-24	n.a.	70	Regulatory / Compliance	Expands GBA's range of consulting and training services for the medical device, In Vitro Diagnostics (IVD), and pharmaceutical industries
ADIVO SASSOCIATES	Herspiegel Consulting*	DFW CAPITAL PARTNERS	Dec-23	n.a.	100	Strategy	Strengthens capability to provide support from initial market assessment to post-launch market tracking for blue-chip, pharma and bio-tech clients
Cinres	propharma 👛	Strategic	Nov-23	n.a.	70	Market access	Strengthens the leadership of Excellera in the healthcare sector by integrating the expertise of Value Relations in pharmaceutical market access

Sample of M&A activity in the sector (4/7)

Target	Buyer	Buyer Type / Sponsor ⁽¹⁾	Ann. Date ⁽²⁾	EV ⁽³⁾ (\$m)	Emp's	Target main LS capability	Deal rationale
	EXCELLERA	Strategic	Nov-23	n.a.	70	Market access	Strengthens the leadership of Excellera in the healthcare sector by integrating the expertise of Value Relations in pharmaceutical market access
PearlIRB™ _	Versiti =	Strategic	Nov-23	n.a.	25	Regulatory / Compliance	Enriches the scope and diversity of Versiti's research-based solutions and boosts spectrum of capabilities to support curing diseases sooner
ConcentricLife	accenture (Strategic	Oct-23	245	150	Marketing & Comms	Creates end-to-end solutions for Accenture's Life Sciences clients through relevant communications and experiences
##intexo	PLG ProductifieGroup	(21) Invest Oakley Capital Investments	Oct-23	n.a.	25	Product Development	Optimises the regulatory and access path as well as partner with clients to execute the entire development program.
K _* Advisors	BGB GROUP	TPG	Aug-23	n.a.	58	Strategy	Expands ongoing capability to enhance ability to solve clients' diverse and evolving strategic challenges
Nautilus Consulting Ltd.	accenture (Strategic	Sep-23	n.a.	20	Tech-enabled services	Enhances Accenture's digital transformation, implementation, and optimization capabilities across the U.K. and global healthcare space.
azierta 🕡	QBC GROUP	Strategic	Sep-23	n.a.	80	Regulatory / Compliance	Reinforces QbD's global vigilance services and expands its presence in Spain
NDA 🛑	SSI Strategy	AMULET CAPITAL PARTNESS LY	Aug-23	n.a.	150	Product Development	Improves guidance in drug development companies from concept to commercialization, maximising the therapeutic value of novel treatments.
Odyssey Volidation / Compliance	ATS" (*)	Strategic	Jul-23	n.a.	35	Regulatory / Compliance	Accelerates PA's strategy to drive validated production process improvements through digital solutions
pl ck trace	UNCHAINED =	CARLYLE	Jul-23	n.a.	54	Product Development	Provides access to a leading single-cell encapsulation technology, to develop new drugs and therapies
THE KINETIX GROUP	petaurihealth vour synthesease to success	/A OAK HILL CAPITAL	Aug-23	n.a.	100	Marketing & Comms	Seeks to partner with clients across numerous commercialization domains to overcome marketplace barriers and speed patient access to medical advance
Syneos. Health	VERITAS CAPITAL	Financial	May-23	7,377	28,768	CRO	Accelerates its transformation, fuel investments in technology that better differentiates its integrated solutions

Sample of M&A activity in the sector (5/7)

Target	Buyer	Buyer Type / Sponsor ⁽¹⁾	Ann. Date ⁽²⁾	EV ⁽³⁾ (\$m)	Emp's	Target main LS capability	Deal rationale
SISU ELATICASE OF DOLUTIONS	Tegria 🕞	Strategic	Apr-23	n.a.	n.a.	Tech-enabled services	Strengthens Tegria's portfolio of MedTech-based offerings and bolsters ability to help clients maximize the full capabilities of their systems
BISC Global	excelra 🌲	Strategic	Apr-23	n.a.	40	Tech-enabled services	Extends Excelra's artificial intelligence, machine learning, and data science capabilities, and enhances its platform and service portfolio
Cpharm 🗐	> PHARMALEX	Strategic	Apr-23	n.a.	16	Regulatory / Compliance	Expands PharmaLex's footprint in Australia and New Zealand through Cpharm's expert capabilities in drug and device vigilance in the region
SUAZIO	NAMSA 🅞	ARCHIMED	Mar-23	n.a.	50	Strategy	Expands its global strategic consulting services to strengthen the delivery of its full continuum development services to the global MedTech industry
INSPIRANT GROUP	Pearls =	Strategic	Mar-23	n.a.	26	Strategy	Accelerates 10Pearls' digital transformation growth in the healthcare industry
essex 👛	Emmes =	APOLLO	Mar-23	n.a.	133	Tech-enabled services	Further strengthens its innovative data and advanced analytics solutions to help clients address future global health challenges
MAP #	KESTER CAPITAL	Financial	Mar-23	n.a.	40	Market access	Invests in broadening its service offering and expands into new territories by targeting acquisitions to accelerate the growth of the MAP platform.
bionest Partners Finance	accenture ()	Strategic	Feb-23	n.a.	n.a.	Strategy	Expands Accenture's capabilities and supports its clients in bringing therapeutics to patients faster and more efficiently.
TJP ETHOMAS J PAUL	RENOVUS =	Financial	Jan-23	n.a.	93	Marketing & Comms	Broadens its offerings in market access in support of its healthcare clients
V VERTIC	Globant > =	Strategic	Jan-23	n.a.	15	Marketing & Comms	Complements Globant's digital offering globally; strengthens its experience in Healthcare & LifeSciences industries
biopharma group	SIAPARTNERS/	Strategic	Nov-22	n.a.	60	CRO	Launches a division dedicated to Life Science Consulting, thanks to the acquisition of Latham BioPharm Group (LBG)
> PHARMALEX	AmerisourceBergen	Strategic	Sep-22	1,296	3,000	Strategy	Expands its global platform of biopharma services, supporting its manufacturer partners throughout the pharmaceutical development and marketing processes

Sample of M&A activity in the sector (6/7)

Target	Buyer	Buyer Type / Sponsor ⁽¹⁾	Ann. Date ⁽²⁾	EV ⁽³⁾ (\$m)	Emp's	Target main LS capability	Deal rationale
BOSE 4	Infosys 💿	Strategic	Jul-22	111	200	Tech-enabled services	Augments its deep life sciences expertise, and expands in the Nordics and across Europe, scaling its transformation capabilities with cloud-based solutions
N#RDIC =	Accrete HEALTH DARTNERS	Strategic	Jun-22	n.a.	1,800	Tech-enabled services	Accrete Health Partners, a strategic holding company that expands and synergizes digital health firms, will help Nordic accelerate its service offering
Veranex Transferming Your Medicah Innovation	LAUXERA Accelmed	Financial	May-22	n.a.	1,100	Product Development	Accelmed and Lauxera join existing investor Summit Partners to help further accelerate Veranex's strategic development
medicalknowledgegroup	novo holdings	Financial	Jan-22	1,150	500	Marketing & Comms	Novo holding investment provides expertise and liquidity for MKG to further accelerate its capabilities expansion
ı [∥] TRINITY ⊕	KOHLBERG & C O M P A N Y	Financial	Nov-21	n.a.	1,600	Strategy	Kholberg recapitalization will support Trinity's global expansion and development of services
KaufmanHall	vizient.	Strategic	Nov-21	n.a.	211	Strategy	Impacts the financial, clinical, and operational performance of its clients, adding significant financial performance offerings and advisory services
(Life sciences practice)	OliverWyman	Strategic	Oct-21	n.a.	80	Strategy	Advances its life sciences offering, inluding services such as commercial strategy, marketing, pricing, market access, and research & development advice
parexel.	Goldman Asset Management	Financial	Jul-21	8,500	18,900	CRO	The investment provides Parexel with the investor's strong industry experience and with the liquidity to further accelerate the company's growth
UDG Healthcare plc	DUBLIER & RICE	Financial	May-21	4,001	9,000	Marketing & Comms	CD&R investment accelerates UDG's organic and inorganic growth
PPD* =	ThermoFisher SCIENTIFIC	Strategic	Apr-21	20,881	26,000	CRO	Expands offering through the whole clinical development spectrum – from scientific discovery, to assessing safety and to managing clinical trial logistics
○ Alira Health	CREADEV	Financial	Apr-21	n.a.	~200	Regulatory/ Compliance	This investment will serve to accelerate Alira Health's growth
LUCID GROUP Parastering lives Alvoys.	iCG #	Financial	Mar-21	n.a.	250	Marketing & Comms	ICG brings deep healthcare sector expertise, a global network and significant availability of additional capital to support Lucid on its growth journey

Sample of M&A activity in the sector (7/7)

Target	Buyer	Buyer Type / Sponsor ⁽¹⁾	Ann. Date ⁽²⁾	EV ⁽³⁾ (\$m)	Emp's	Target main LS capability	Deal rationale
PRA Health Sciences	0000 ()	Strategic	Feb-21	12,277	18,100	CRO	Enhances consulting, clinical and commercial services portfolio, geographic presence, therapeutic capabilities and data-powered healthcare technology
iNIZIO (4)	CLAYTON DUBILIER & RICE	Financial	Dec-20	702	1,991	Marketing & Comms	CD&R investment will provide the liquidity to continue Inizio's organic growth and accelerate its acquisitions strategy
RRD INTERNATIONAL	& uniphar group	Strategic	Nov-20	n.a.	87	Product Development	Adds significantly to its US Product Access capabilities, bringing deep US regulatory insights
ENVISION PHARMA	GHO CAPITAL	Financial	Nov-20	n.a.	~800	Marketing & Comms	GHO Capital and management acquire Ardian majority stake in Envision Pharma Group to accelerate continued growth
Opus Perds son de l'avent LINO	accenture ()	Strategic	Oct-20	n.a.	85	Strategy	Reinforces its healthcare capabilities with the latest innovations in areas such as data analytics and artificial intelligence
diligent health solutions	& uniphar group	Strategic	Sep-20	27	80	Outsourcing	Adds differentiator to its current offering across both its Commercial & Clinical and Product Access divisions
blue matter	Baird Capital	Financial	Sep-20	n.a.	~100	Product Development	Baird investment will help Blue Matter to drive faster organic growth and enhance its ability to execute strategic acquisitions
hvivo #	Open Orphan	Strategic	Dec-19	14.8	138	CRO	Strengthens its clinical trial capabilities on drug and vaccine development



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- 4. Life Sciences Consulting Valuation Analysis
- 5. Case Studies: Navitas, Propharma, PLG, and Pharmalex
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- 7. Appendix II: Life Sciences Services Companies Overview
- 8. Appendix III: About Equited



The Life Sciences consulting market is characterized by a large and growing ecosystem, often dominated by large PE-backed platforms

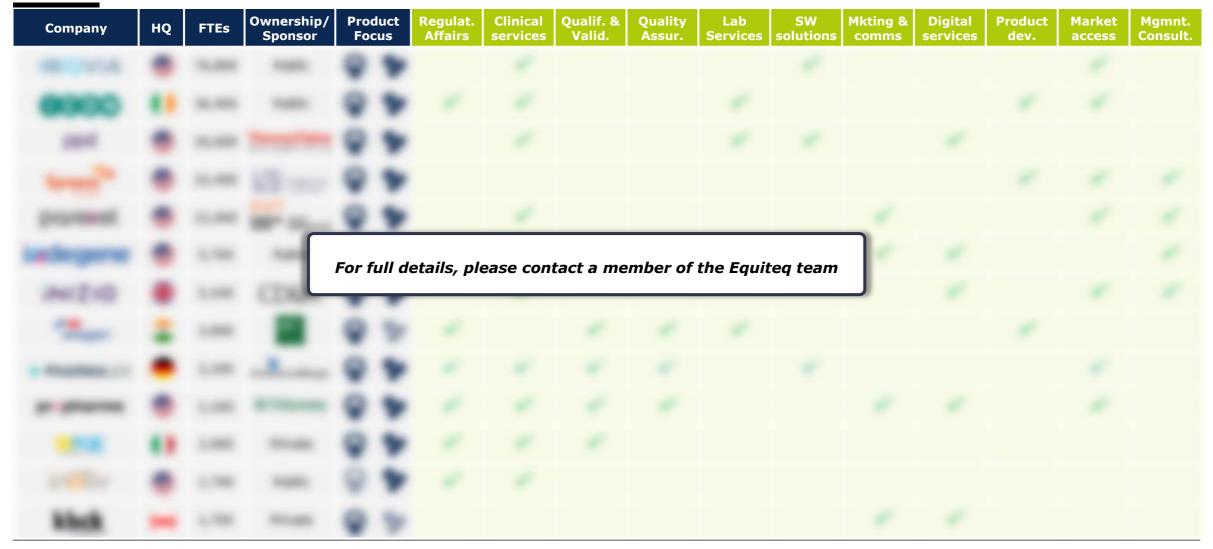


Life Sciences Services Companies Overview (1/9) Diversified consultancies active in Life Sciences consulting



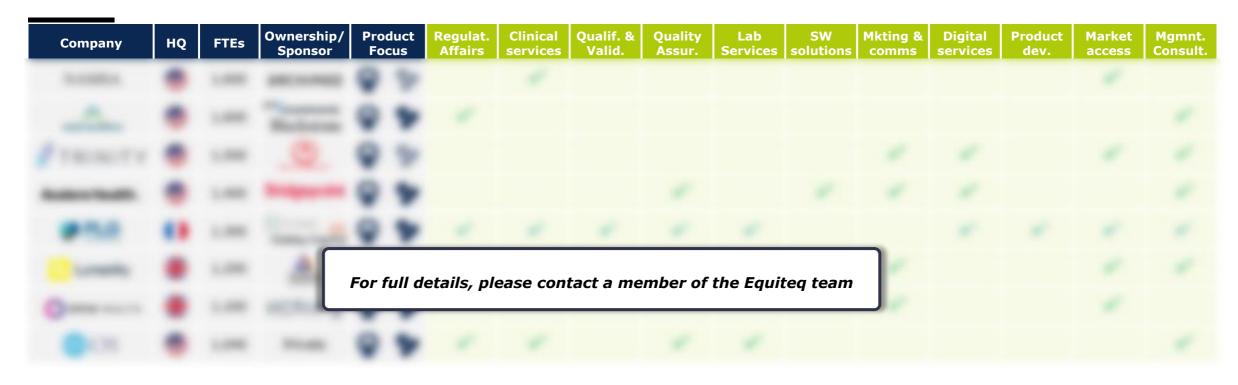


Life Sciences Services Companies Overview (2/9) Large (>1,000 employees) (1/2)



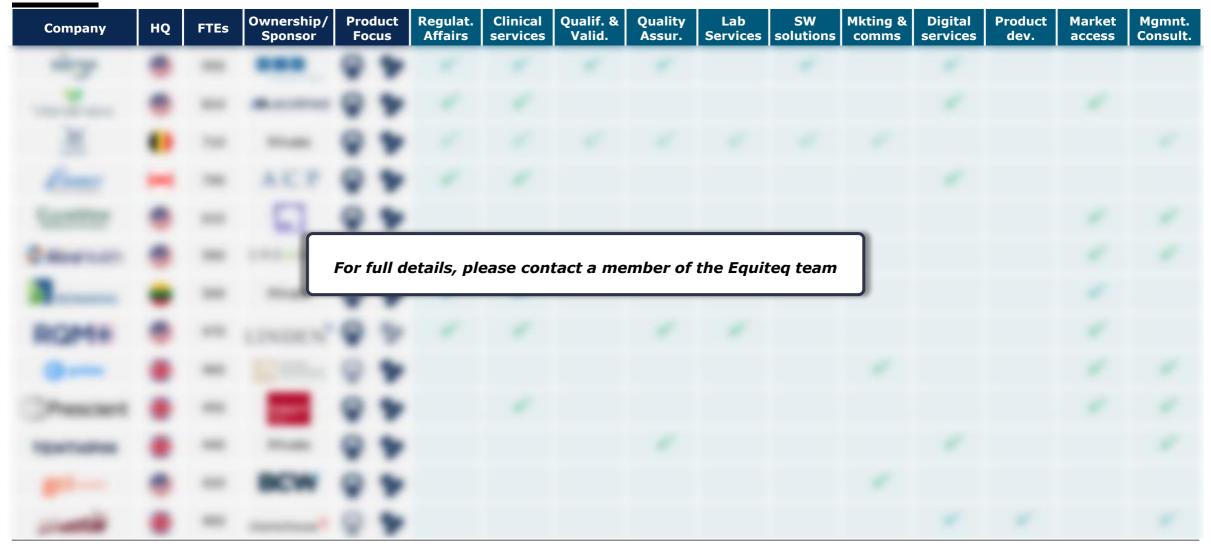


Life Sciences Services Companies Overview (3/9) Large (>1,000 employees) (2/2)



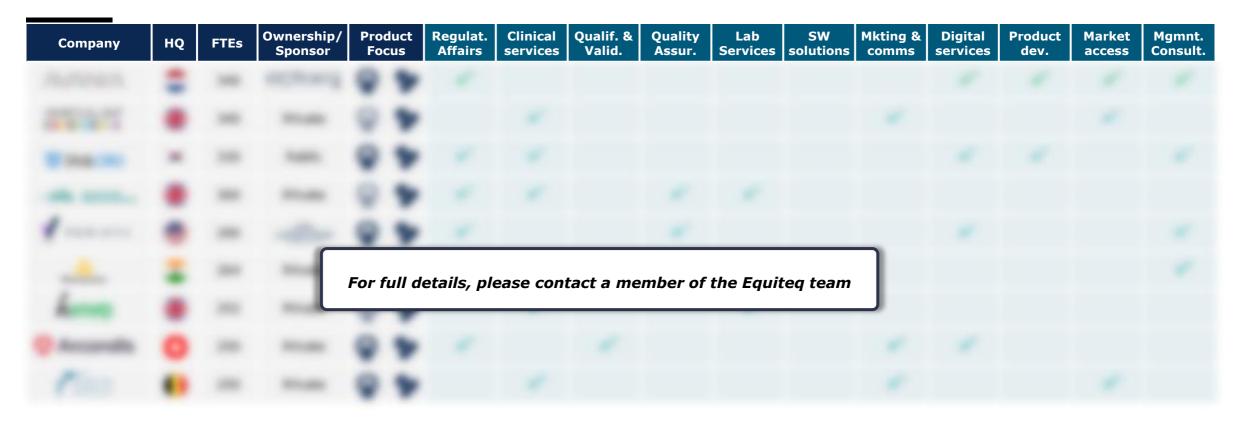


Life Sciences Services Companies Overview (4/9) Mid-size (250 – 1,000 employees) (1/2)





Life Sciences Services Companies Overview (5/9) Mid-size (250 – 1,000 employees) (2/2)



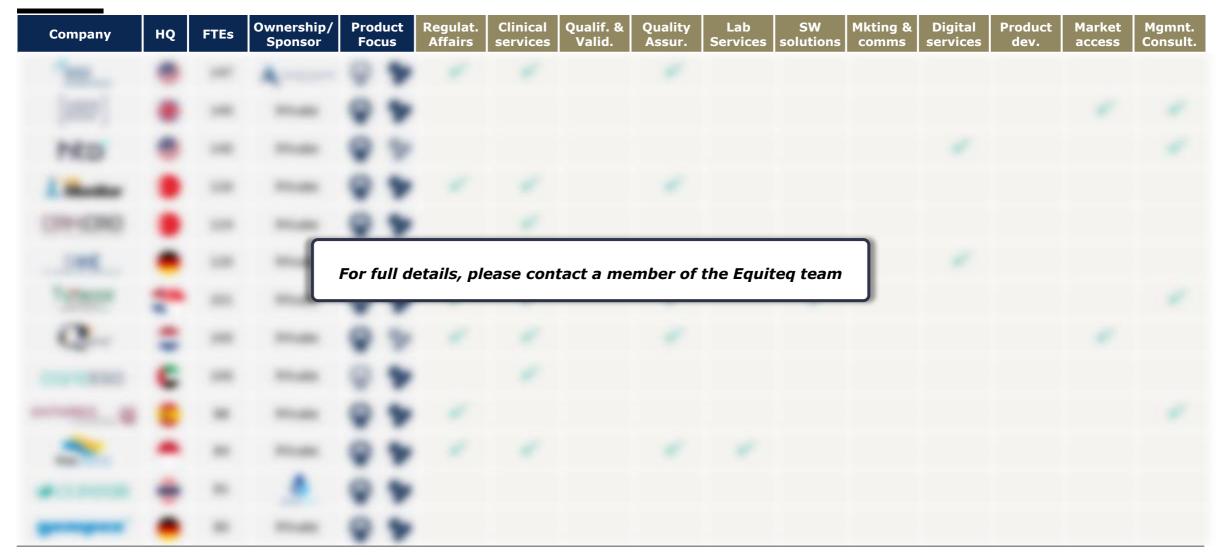


Life Sciences Services Companies Overview (6/9) Emerging (<250 employees) (1/4)



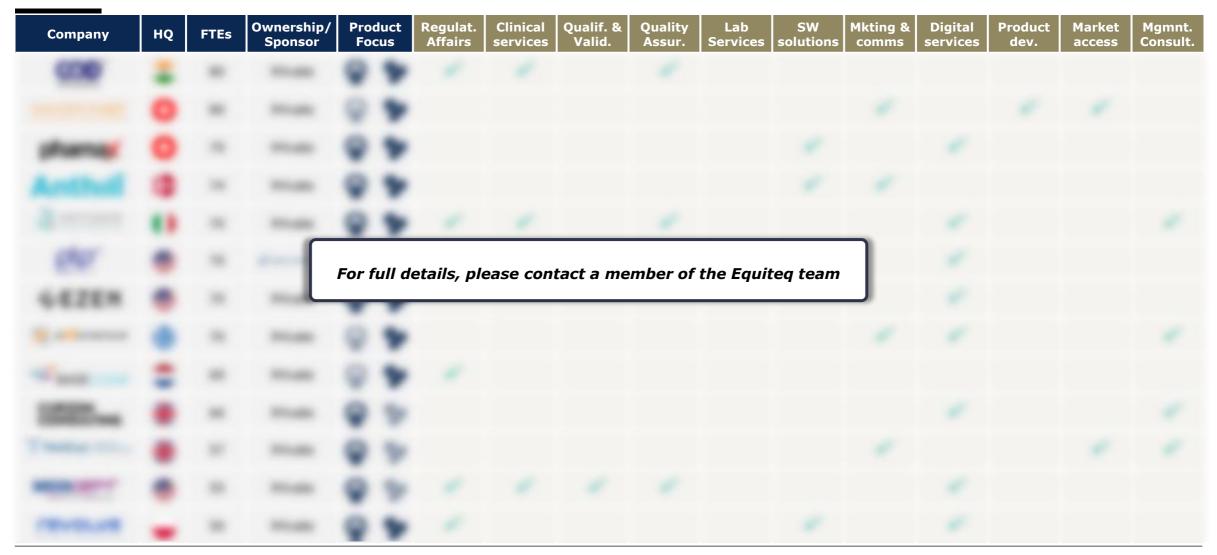


Life Sciences Services Companies Overview (7/9) Emerging (<250 employees) (2/4)





Life Sciences Services Companies Overview (8/9) Emerging (<250 employees) (3/4)





Life Sciences Services Companies Overview (9/9) Emerging (<250 employees) (4/4)



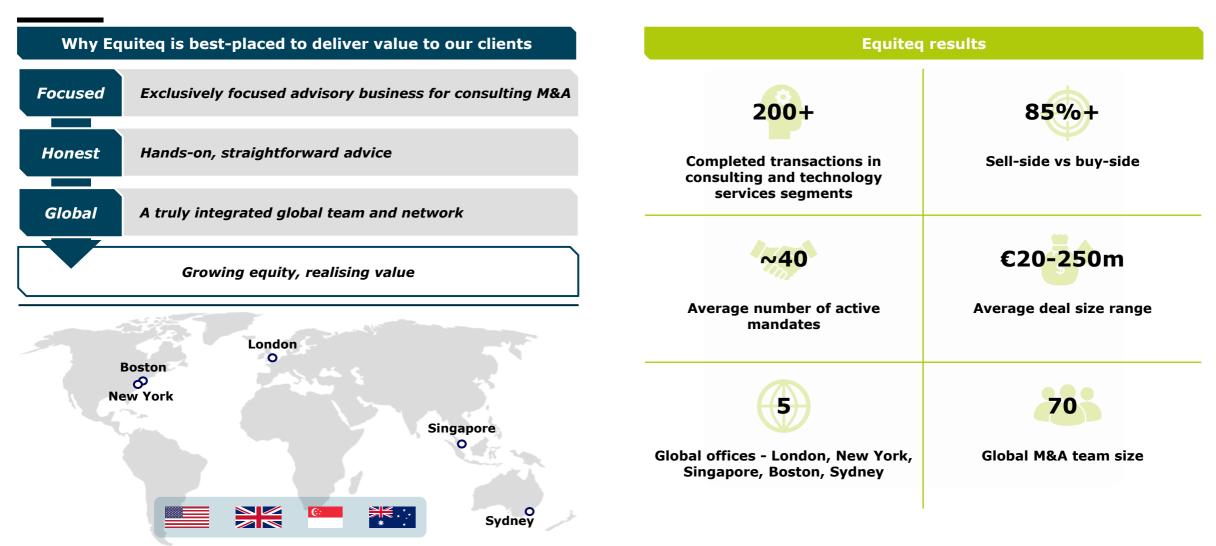




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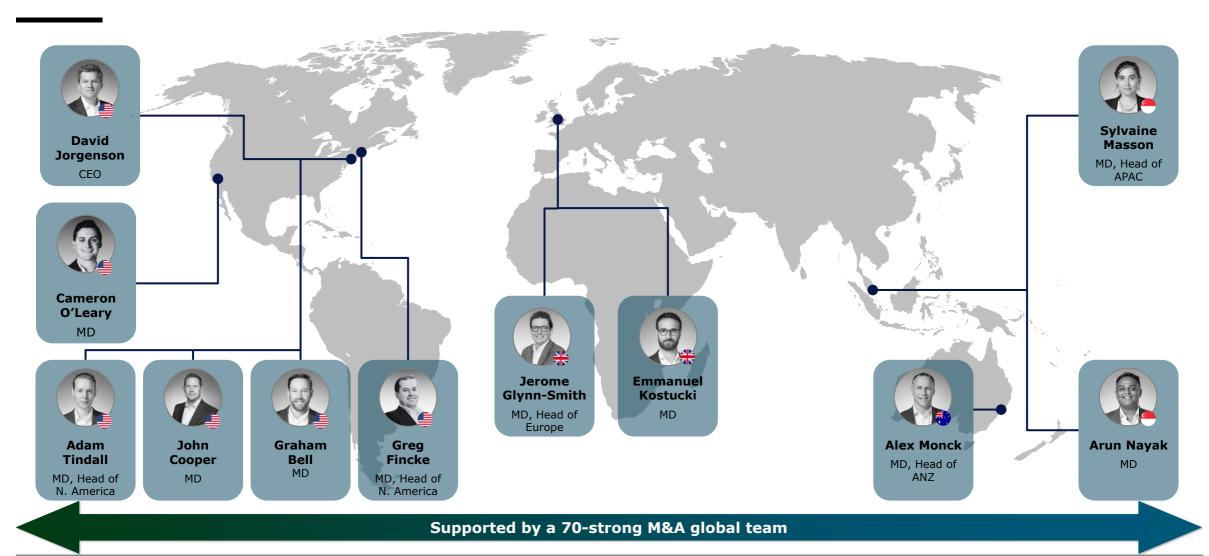








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