Cloud Data Platforms Report



Equiteq is the Leading Investment Bank Serving the Knowledge Economy...

A Global, Full-Service Investment Bank for the Knowledge Economy...

- Equiteq is a highly regarded & trusted investment bank focused exclusively on the knowledge economy (IT Services, consulting, and technology)
 - ✓ Unparalleled transactional and market expertise
 - ✓ Global platform with full-suite of sell-side and buy-side advisory services
 - ✓ Extensive network of active strategic and financial buyers
 - Excellent track-record of executing well-orchestrated and successful sale processes
- ✓ Deep repository of proprietary research and tools
- Equiteq is custom-built to efficiently and comprehensively deliver end-to-end M&A advisory solutions to companies within the Knowledge Economy

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... With Deep Transactional Expertise and Proven Track-Record



Select Transactions





















"Equiteq's role started with us long before embarking on an M&A process.

The team showed themselves to be reliable, trusted advisors and provides

The team showed themselves to be reliable, trusted advisors and provided strategic guidance that ensured we were prepared for a transaction when the time was right."

"The Equiteq team has consistently and efficiently supported us throughout the process, from the initial preparation to the successful completion of the transaction. Their deep understanding of our business and industry and their commitment to finding the right acquirer and achieving the best possible outcome for Just Analytics have been essential to this achievement"



Nick Fogler (Founder & CEO) "Overall, Equiteq far exceeded our already very high expectations and became a **truly trusted** partner to our leadership team... We could not have envisioned doing this, or having such a successful outcome, without Equiteq."

...With Deep Expertise and Transactional Exposure within Cloud Data Platform Ecosystems and a Track-Record of Achieving Premium Valuations

Select Equiteq Transactions in the Cloud Data Platforms Ecosystem

Transaction	bizanalytica Sold to Mastek	CLEARTELLIGENCE Sold to CAPITAL PARTNERS	E Sold to	JUST ANALYTICS Sold to rackspace.	
About the Business	Leading provider of data management and modernization services with deep expertise in Snowflake, Databricks, Redshift, and other technology platforms	Snowflake Services Partner offering data engineering and analytics solutions to enterprise clients across several end markets including life sciences, pharma and manufacturing	Data consultancy focused on data analytics, data engineering, data governance, software engineering, UX design and project & product management. Leverages technology partnerships with Snowflake (Services Partner) and Databricks (Consulting Partner), GCP and Looker	Leading provider of cloud-based data, analytics and AI services in the Asia Pacific and Japan region. A Microsoft and Databricks Consulting Partner, it helps clients design and create scalable data pipelines through its proprietary data platform Guzzle	
Situation	Equiteq was mandated to advise BizAnalytica based on its extensive industry and transactional experience in the data & analytics space, and its reputation as a trusted, high-quality partner in the market	Equiteq was selected as the preferred advisor due to a proven track record of successful transactions within the tech consulting space and long-standing relationships to key buyers	4 Mile engaged Equiteq to conduct a strategic review of its business and advise it on a potential sale after receiving several inbound M&A inquiries	Equiteq conducted a strategic review to analyze the strengths and weaknesses of the case and worked towards an action plan in order to increase the "sellability" and equity value of the business	
Outcome	 ✓ Successfully executed a highly-customized, multi-faceted sale process ✓ Brought in multiple bids that exceeded sellers' financial targets, allowing for optionality when deciding winning bidder ✓ Guided BizAnalytica through the intricacies of a highly-complex, cross-border engagement ✓ Helped the company manage through unanticipated performance issues during last mile of transaction 	 Engaged in a full broad auction with both strategic and financial parties Identified parties with high cultural fit to partner with Achieved a premium valuation and expedited diligence process 	 ✓ In January 2022, Equiteq successfully completed the sale of the business to S4 Capital after running a robust, highly competitive process to garner maximum pricing tension ✓ 4 Mile will combine with Media.Monks under the S4 Capital umbrella, and the combination will expand the capabilities of Media.Monk's data & digital media practice ✓ The merger augments Media.Monk's global analytics capabilities and expands its client base 	 ✓ Following an operational improvement strategy, a sell side transaction process was officially launched in July 2021 ✓ Equiteq ran a highly competitive process, leading to 6 formal offers from strategic buyers and private equity from North America, Europe, and APAC which helped Just Analytics achieve a premium valuation compared to the initial offer (inbound interest) ✓ The acquisition enables Just Analytics to accelerate their growth strategy by leveraging Rackspace's strong tech capabilities, international presence, and global client pool 	

Cloud Data Platforms are Evolving Rapidly...

... Causing a Paradigm Shift in how Platform Providers are Evaluated

DPaaS is Accelerating both Technology and Business Processes across Organizations...

Technology

- Easier scalability
- · Higher flexibility
- Faster adoption of new database features and functionality
- Increased system reliability with higher uptime and resource availability
- Robust disaster recovery and backup

Business

- Migration to asset-light model through elimination of IT infrastructure
- FinOps: Cost optimization and savings through subscription pricing models and reduced capex requirements
- Shift to data-driven decisions through insights gained from AI/ML product suites of Cloud Data Platforms
- Accelerated product development lifecycle and faster time-to-market

Looking Ahead

Continued Consolidation



Integrate advanced analytical and transactional functions

Data Ecosystems



Compete on the way multiple services are integrated, instead of point solutions



Data Fabrics

Incorporate AI/ML into data management through automation, metadata handling and interfacing

...and this Rapid Pace of Evolution has Two Consequences

1. Increasing number of features expected in standard product offerings

Analytical Data Platforms

- Remote database access
- AI/ML solutions
- · Low-code capabilities

SQL Support & Elastic Scalability

Operational Data Platforms

- · Distributed transaction handling
 - Hyperscale architectures

Increasing competition ensures constant improvement in products



Unique features are soon replicated, removing their competitive advantage

2. Consequently, pricing and implementation become critical instead of features



Pricing

- Financial governance: The ability to predict, monitor and control costs since cloud-based systems charge on a usage basis rather than an upfront investments
- Price/Performance: Achieving optimum performance at the lowest price



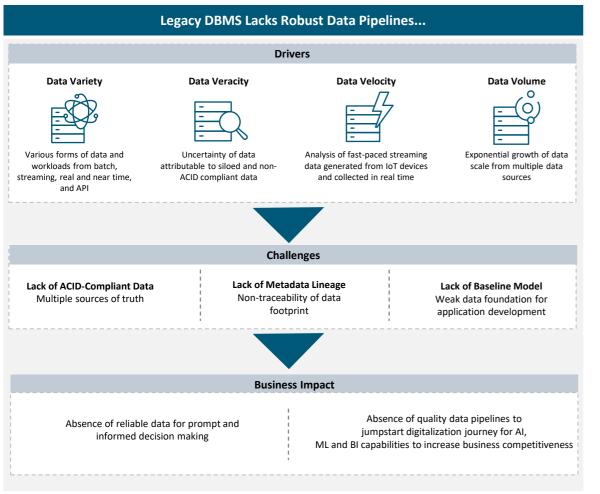
Implementation

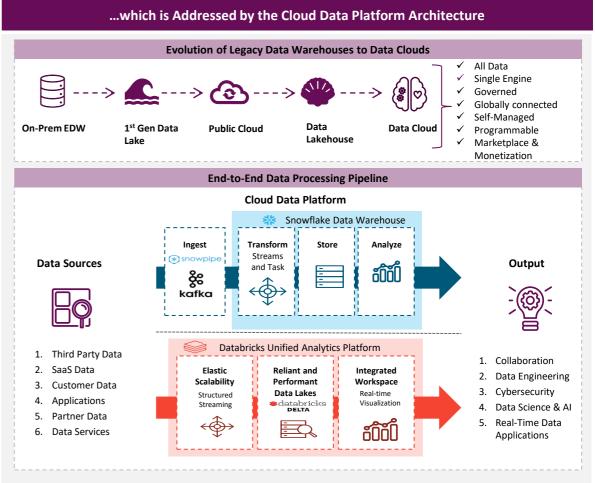
- Multicloud and Intercloud operability: Important for cloud neutrality to meet regulatory requirements and minimize operational hazards
- Open-source interfaces: Increases flexibility to run applications and a variety of exit options for customers wanting to avoid lock-in



Cloud Data Platforms: An Effective Solution to Modern Data Challenges

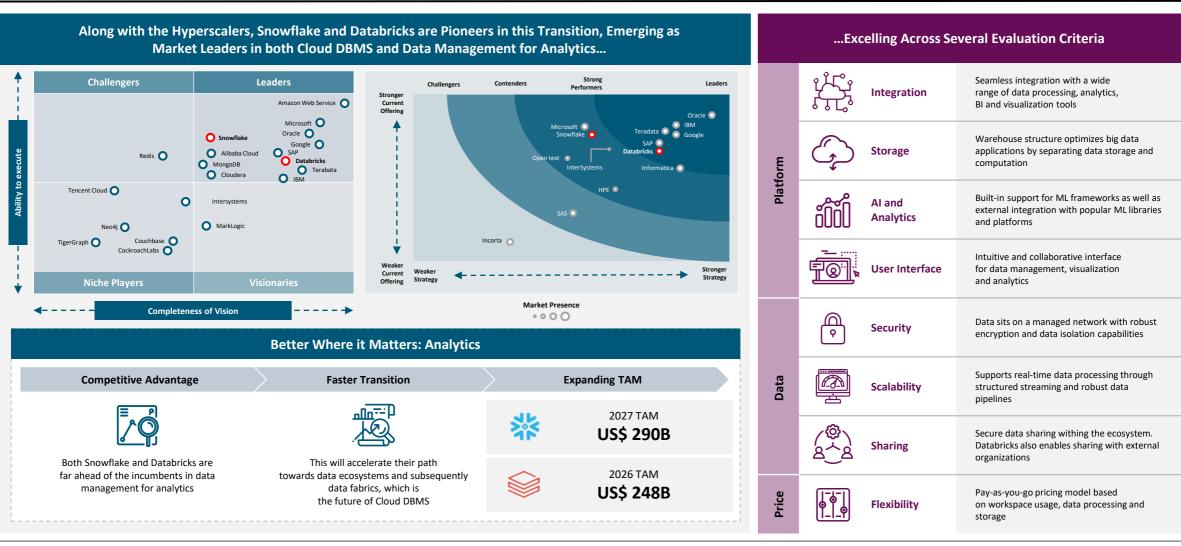
- Siloed data hinders extraction of actionable insights and fails to provide a holistic view of business performance
- Gartner's latest study reveals that over 65% of data lake projects fail due to unreliable and poor-quality data and businesses continue to face challenges in deriving value from their data
- Snowflake and Databricks provide exceptional data handling and analysis for massive volumes of streaming data through well-defined pipelines





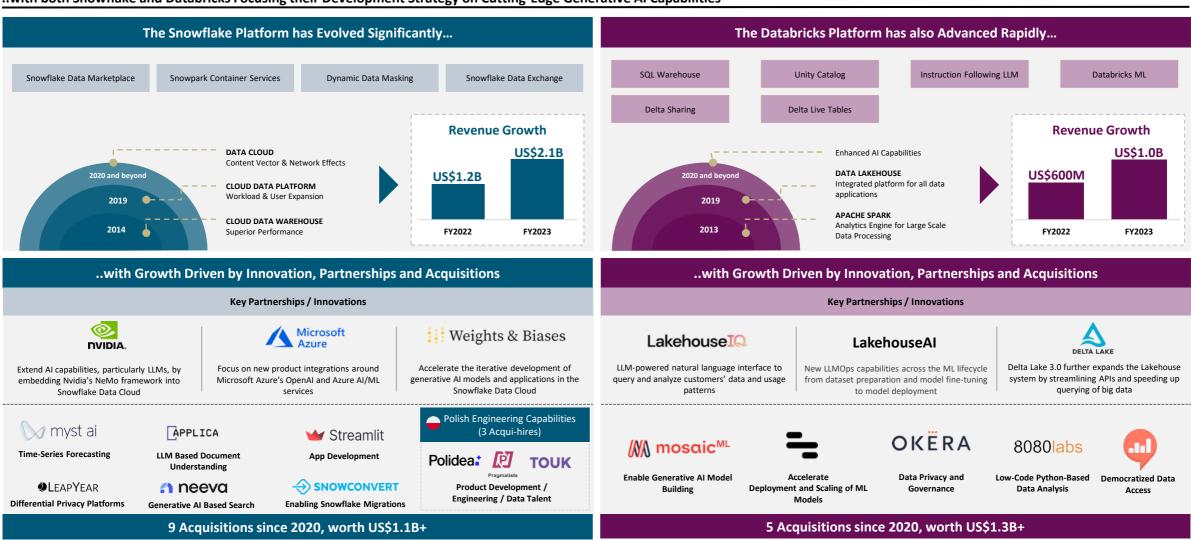
The Market has Undergone a Structural Shift in the Past Decade...

... Evolving from On-Premise Enterprise Data Warehouses to a Unified Data Cloud



Al is at the Center of Innovation and Serves as a Key Differentiator...

..with both Snowflake and Databricks Focusing their Development Strategy on Cutting-Edge Generative AI Capabilities





Global Partner Ecosystem Continues to Expand...

...with Focus on Expanding Certified Talent Pool and Scale

Snowflake Partner Ecosystem Technology Partners Services / Consulting Partners Total 163 Elite 45 **Across 5 Key Functionalities** 58 Premier **Data Integration Data Science** Select 334 **Business Intelligence** Governance **Total** 437 **Data Observability** With 15 Services / Consulting Partners Having 100+ SnowPro Certified Employees accenture quantiphi Cognizant tcs slalom kipi.bi **Deloitte.** phData Capgemini · l Hakkōda ー C LTIMindtree EY

	Databricks	Partne	r Ecosystem					
echnology Pai	rtners		Service					
ı	111		Elite & Glo Elite					
ss 6 Key Funct	ionalities		Litte					
Visual ETL & Data Ingestion								
Data Providers								
Machine Learning								
Business Intelli	gence		Registere					
entralized Gove	rnance		Total					
Al			Total					
	ss 6 Key Funct ual ETL & Data I Data Provide Machine Lear Business Intellig	echnology Partners I 111 ss 6 Key Functionalities I al ETL & Data Ingestion Data Providers Machine Learning Business Intelligence entralized Governance	ss 6 Key Functionalities ual ETL & Data Ingestion Data Providers Machine Learning Business Intelligence entralized Governance					

Services / Consulting Partners							
Elite & Global Elite	16						
Select	19						
Registered	1285						
Total	1320						

With 16 Services / Consulting Partners Having Global Elite and Elite Status in the Consulting Vertical













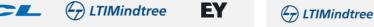




















Global / Large IT and Digital Services Companies are Well-Placed to Acquire Small And Mid-sized Partners to Accelerate Expansion of their Cloud Data Platform Capabilities

Equiteg Source: Equiteg Research, Snowflake, Databricks

Select Desirable Characteristics and Value Drivers for Investors and Acquirers...

...Span 3 Key Categories



Service Offering and Technology Focus



- Looking for broader data and analytics capabilities across technology stacks that can quickly help scale existing practices and fill in gaps
- Additionally, want to develop expertise across the entire cloud solutions ecosystem from private cloud through to data and analytics
- This end-to-end offering that supports all phases of the client lifecycle can be broken into two components:
 - (a) A managed services offering that drives client retention and extracts incremental revenues over the longer term
 - (b) A technology agnostic offering including advisory services that is supported by a few key partnerships to ensure computability with multi-cloud / multi-application environment
- Cloud hyperscaler partnerships are also critical value drivers since they can rapidly increase expertise and expand wallet share
- Move beyond just uncovering insights, and focus on driving outcomes and commercial results

2

Intellectual Property







- Acquirers want an understanding of the key elements of internal IP including workflows and methodologies
- Accelerators that can underpin a go-to-market strategy or drive margins and project success across industries of focus are especially in demand
- Sector specific accelerators that are tied to customized solutions in key focus areas are an added source of value



- Acquirers focus on employee retention and programs that rapidly upskill the team and cultivate a talent pipeline that supports exponential growth
- Employee-led growth is crucial to demonstrating to buyers that talent strategies are effective
- Training should ensure that a healthy pipeline of talent moves to senior positions
- A broad base of certifications and related programs in core and emerging technologies is critical to demonstrating team expertise and is a key diligence item for all types of acquirers

Select Recent Cloud Data Platforms M&A and Financing Activity

	Date	Target	HQ	Acquirer	HQ	Target Description
	Jul-23	Sell-Side Advisor bizanalytica		Mastek * ●	3	BizAnalytica is a leading provider of modernization solutions and managed services to Fortune 500 clients across several industries. It partners with key technology and cloud providers like Snowflake (Services Partner), Databricks (Consulting Partner), AWS and Microsoft to offer data migration, automation and analytics.
Strategics are aiming to capture the immense	Jun-23	Lovelytics		Buy-Side Advisor INTERLOCK EQUITY		Lovelytics is a data and analytics consulting firm that focuses on data management and data visualization with deep expertise across a narrow set of technology partners, Preferred Partner for Databricks, Alteryx, and Tableau.
market potential of data cloud and application modernization	May-23	HAKKŌDA		ΤΣ R C E R A		Hakkoda, the cloud data expert specializing in Snowflake, received new funding from Tercera, Lead Edge Capital and several individual investors after an initial investment of USD\$ 5.6m from Tercera in Nov 2021. A leader in the healthcare and financial services industries, Hakkoda was recognized by Snowflake as 2022 SI Americas Emerging Partner of the Year.
	Mar-23	BROOKLYN DATA CO.		V ∨elir		Brooklyn Data Co. provides end-to-end consulting including full-stack solution architecture to support BI and advanced analytics through expertise in Snowflake (Premier Services Partner), Databricks, dbt (Platinum Partner) and other cloud data platforms.
	Jan-23	Sell-Side Advisor		A L I G N C A P I T A L P A R T N E R S		Cleartelligence, a Select Snowflake Partner, offers data engineering and analytics solutions to enterprise clients across several end markets including life sciences, pharma and manufacturing by leveraging strategic partnerships with technology platforms like Snowflake, Databricks and Tableau, among others.
	Nov-22	CELEBAL TECHNOLOGIES	(8)	NORWEST VENTURE PARTNERS		Celebal Technologies, a Premier Global Partner of Microsoft and Databricks, drives the digital transformation of 100+ clients across manufacturing, financial services, energy and other industries. It was recognized as the 2022 Microsoft India Partner of the Year for the second consecutive year and the 2022 Databricks Partner of the Year for Asia Pacific and Japan.
Consequently, there is strong interest in data stack	Oct-22	Ness Digital Engineering		KKR		Ness is a full lifecycle digital engineering firm offering digital transformation to clients across industries like media, technology, manufacturing and financial services. It leverages strong partnerships with leading cloud platforms like Snowflake (Select Services Partner), AWS (Premier Consulting Partner) and Microsoft (Gold Partner) to provide scaled engineering services.
/ engineering expertise, analytics, automation and digital transformation with	Oct-22	aspirent		NTTDaTa	•	A Microsoft Gold and Snowflake Select Services Partner, Aspirent is an analytics consulting firm specializing in data strategy, digital product development and technology road mapping, with key partnerships also including Databricks and AWS.
the view to create all-in-one end-to-end provider	Sep-22	mashey		accenture		Mashey is a data analytics consulting firm with deep expertise in modern data technology including Snowflake, Qlik and dbt, among others.
	May-22	Intellify	*	Deloitte.		Intellify is an AWS (Partner of the Year for 2019 and 2020) and Databricks (ANZ Partner of the Year for 2021 and 2022) consulting firm with extensive experience in driving business intelligence for global clients through data visualization and artificial intelligence.

Select Recent Cloud Data Platforms M&A and Financing Activity

	Date	Target	HQ	- Acquirer	HQ	Target Description
	May-22	USEREADY		ABRY PARTNERS		Provides data and security consulting, specializing in digital transformation using advanced market intelligence, data management and infrastructure security services. It specializes in multiple cloud platforms including Snowflake, Dataiku, dbt and Alteryx.
M&A activity has been most pronounced in the middle-market space by a broad	Mar-22	RevoData	=	CCLOUD	=	RevoData offers data platform modernization using Databricks to global clients in industries like retail, supply chain, manufacturing and fintech.
range of buyer groups. Strategics are the most prevalent, mainly technology services firms	Jan-22	Sell-Side Advisor 4MILE		\$4		4 Mile Analytics is a full-service data consultancy offering solutions in areas including data analytics, UX design and product management by leveraging technology partnerships with Snowflake, GCP and Looker. It combined with S4 Capital's Media. Monks, augmenting its global analytics capabilities and expanding its client base.
and MSPs	Jan-22	Sell-Side Advisor JUST ANALYTICS Engage Execute. Exceed.	(%	rackspace.		Just Analytics is a leading provider of cloud-based data, analytics and AI services in the Asia Pacific and Japan region, being awarded multiple regional Microsoft and Databricks partner of the year awards. It helps clients design and create scalable data pipelines through its proprietary data platform Guzzle.
	Jan-22	apt·itive		2ND WATCH		Aptitive is a Snowflake (Elite Partner) and multi-cloud specialized services firm with expertise in platforms including AWS (Premier Partner), Google Cloud and Microsoft Azure (Gold Partner). It will boost PE firm ST Telemedia-backed 2nd Watch's expertise in data analytics and provide traction in specific verticals like healthcare, retail and media.
	Nov-21	†i HEXAWARE	®	THE CARLYLE GROUP		Hexaware is a leading IT Services and business process outsourcing firm with deep expertise across various verticals including enterprise automation, cloud transformation services and digital product engineering. It boasts strong partnerships with key cloud ecosystem players like Snowflake (Premier Services Partner), Microsoft (Gold Partner) and MuleSoft (Premier Partner).
Financial Sponsor interest is nascent but quickly growing	Aug-21	© CUBIQ A NALLY TI CS	+	AFRY	+	Cubiq Analytics is a data and analytics consulting firm leveraging strategic partnerships with Snowflake and Qlik to provide end-to-end digital solutions.
as firms look to enhance their portfolio companies with select bolt-on	Jul-21	VISUADI LOOK FORWARD, THINK AMEAD		Atos		One of the fastest-growing firms focusing exclusively on cloud data analytics and business intelligence, Visual BI boasts strong technology partnerships with leading cloud service providers including Snowflake (Elite Partner), Microsoft (Gold Partner) and SAP (Silver Partner).
acquisitions in cloud data platforms	May-21	D\\$ 42		PARTNERS		A Snowflake Elite and Looker Advanced Partner, DAS42 provides enterprise customers with a complete end-to-end implementation and advisory solution to enable a modern data analytics platform.
	Apr-21	CONCORD		H. I. G.		Concord, a leading technology consulting and digital transformation firm, received an undisclosed amount of growth investment from HIG Capital. A Snowflake, Microsoft and AWS Partner, among others, it specializes in cloud integration, data analytics, information security and user experience, serving clients in the financial services, healthcare, technology and manufacturing industries.

Select Recent Cloud Data Platforms M&A and Financing Activity

Date	Target	HQ	Acquirer	HQ	Target Description
Apr-21	VERTICAL TRAIL		AHEAD		Vertical Trail is a cloud-based data engineering and analytics consulting firm with expertise in Snowflake, Dataiku and Tableau. AHEAD, backed by PE firms Centerbridge Partners and Berkshire Partners, will significantly boost its portfolio of modern application and cloud infrastructure offerings through this acquisition.
Feb-21	INFINITYWORKS		accenture		Cloud and digital transformation consultancy Infinity Works leverages deep relationships with key ecosystem players like AWS (Advanced Consulting Partner) and Snowflake (the first Elite Services Partner in the UK) to provide cloud consulting, design and full-stack engineering to clients across multiple sectors ranging from retail to financial services.
Dec-20	# HASHMAP		NTTDaTa		Hashmap offers deep technical expertise in modern data platforms to support analytics, artificial intelligence and machine learning through partnerships with Snowflake (Premier Partner), Databricks and other leading cloud and data providers.
Nov-20	Datalyt yx 4		Mphasis The Next Applied	®	Datalytyx is a leading next-gen data engineering and consulting firm. It integrates clients' platform with Snowflake (Select Solutions Partner and the first Rockies Partner in the UK) and Talend (Platinum VAR Partner) to create a single platform to support modern data projects. Blackstone-backed Mphasis will significantly strengthen its next-gen data strategy through this acquisition.
Aug-19	Analytics8		accenture		Analytics8 is a big data and analytics consultancy specializing in data management, data science and analytics services through expertise in key ecosystems including Snowflake (Elite Services Partner), AWS, Databricks and Google Cloud. It enables clients across multiple industries ranging from financial services to healthcare to derive enhanced insights from data.
Jan-19	Sell-Side Advisor		KEARNEY		Cervello is a data analytics and engineering consultancy providing data-driven digital transformation to global enterprises, leveraging expertise in platforms like Snowflake (Elite Services Partner), AWS and Tableau.
Jul-18	Improving		TRINITY HUNT		Improving provides technology management and consulting services including BI consulting, data strategy and cloud native platform engineering through expertise in Snowflake, Confluent, AWS, Google Cloud and Azure. After being acquired by Trinity Hunt, Improving has embarked on a series of acquisitions.

Valuation multiples vary significantly based on quality of the business, strength of the value proposition, and successful execution of a sale process. Equiteq would be pleased to share color / perspectives on valuation multiples of Equiteq transactions in the Cloud Data Platforms ecosystem and broader IT Services market upon request.

The Equiteq Team is Comprised of Experienced Professionals Who Can Help You Navigate the M&A Market

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We are the Most Active M&A Advisor for the Knowledge Economy Worldwide

Select Completed Transactions





















































Procurement & Supply

Chain Consulting Sold to

Advised on the sale

December 2021

KEARNEY





Advised on the sale

January 2022















December 2021









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